STATE LIFE

INSURANCE CORPORATION OF PAKISTAN

8		ON	TIME
DIRECTORS	HELD AT	19 TH JUNE' 2004	
INUTE BOOK	KARACHI	19 JONE 2004	
	COMPIDENTIAL AND	DESTRICTED	
	CONFIDENTIAL AND	RESTRICTED	
	The one hundred and seventy eighth (178th)	Meeting of the Board of Directors of	
	State Life Insurance Corporation of Pakistan was I	ield on 19" June' 2004 at 10:00 a.m.,	
	in the Board Room, State Life Building No.9, Prince	ipal Office, Karachi.	
	PRESENT:	Okainman	
, New	1. Mr. Kamal Afsar	Chairman	
	2. Mr. Bashir Ahmed	Director Director	
	3. Mr. Nessar Ahmad		
	4. Air Marshal (Retd) Sharbat A. Changa	Director	1
	5. Mr. Umar Ata Bandial	Director	
_	6. Ch. Javaid Hussain 7. Mr. Shahid Aziz Khan	Board Secretary	
		•	
	2. Mr. Muhammad Javed Khan, Execut	ve Director(B&A/PHS/INV./P&GS/	Ì
	LAW/RE/ACT.) and Mr. Zafar Mahmood, Execu	tive Director (MKT/G&P/INTT/CD),	
	attended the meeting by special invitation.		
	the state of the s	Light Ouran and the Board Secretary	
	3. The meeting started with recitation from th	e Holy Quian and the Board Secretary	
	was provided the honour of recitation.		
	4. Mrs. Spenta Kandawalla, Director, has requ	nested for leave of absence. The Board	1 :
	granted her leave.		
	5. The Board of Directors extended warm	welcome to Mr. Kamal Afsar on his	
	appointment as Chairman, State Life Insurance C	orporation of Pakistan and wished him	
	all the success and hoped that State Life would m	ake further progress during his tenure.	
	Mr. Kamal Afsar thanked the Directors for their ki	nd sentiments and assured them that he	
* 102	would give his best for the progress and prosperity	of the Corporation.	
	6. The Board of Directors appreciated the ser	ricos of Mr. Pasool Bakhsh Baloch as	
	Chairman of the Corporation and wished him	luck in his future career. The Board	
Action:	Secretary was directed to write a letter of apprecia	ation to Mr. Rasool Bakhsh Baloch for	
secretary	his services to the Corporation.		
	his services to the corporation		
	ITEM (01) CONFIRMATION OF MINUTES	OF 177TH MEETING OF THE	
	BOARD OF DIRECTORS HELD	ON 28-04-2004.	
		· · · · · · · · · · · · · · · · · · ·	
1 w 1 1	7. The minutes of the 177th Meeting of the	Board of Directors held on 28th April	
	2004, were placed before the Board.	*#	
		instant Air Mornhal (Data) Charlest A	
	8. During the course of confirmation of the	minutes, All Iviarshai (Retti) Sharuat A.	
	Changazi pointed out that para-14 of the minutes,	other participants. The other Directors	CHAIRM
	correctly pointing the views expressed by him and also expressed the same view. Mr. Nessar Ahmad	also referred to para-26 of the minutes	
	and pointed out that the said para should also be	deleted as no such reference was made	
	during the meeting. The Board approved the	deletion of paras14 and 26 from the	1-1
	minutes of 177th meeting of the Board held on 28th	April, 2004.	
	mittees of the mount of the more man of the	1	

DIRECTOR	rs	HELD AT	ON	TIME
MINUTE BO	ок	KARACHI	19 TH JUNE' 2004	
В	9. Mr. Nessar Ahmad proposed and Air Marshal (Retd) Sharbat A. Changazi seconded that the minutes of 177th meeting held on 28th April, 2004 be confirmed. Accordingly, it was resolved as under: RESOLVED: "that the Minutes of the 177th Meeting of the Board of Directors held on 28th April' 2004, be and were hereby confirmed after deletion of paras 14 and 26." ITEM (02) IMPLEMENTATION REPORTS ON DECISIONS TAKEN IN THE 176th AND 177th MEETINGS OF BOARD OF DIRECTORS. 10. The Board Secretary presented before the Board the implementation reports on decisions taken in the 176th and 177th meetings of the Board held on 3th April, 2004 and 28th April 2004 respectively.			
E	ection: ED(CD) ED(Mkt)	28th April, 2004 respectively. 11. During the course of discussion, Air Marshal (Retd) Sharbat A. Changazi pointed out, that the speed of progress of computerization in State Life was not satisfactory as so far, State Life could not provide on line facility to the policyholders. Mr. Nessar Ahmad mentioned that to meet with the modern days requirements, the services of computer experts should be hired on urgent basis. Corporate image of State Life should be developed and the stationery, logo of State Life and buildings of State Life should give an eye catching and attractive impression. Mr. Bashir Ahmed opined that everything should be done properly and systematically and hiring of computer experts should be preferred to bring in State Life the latest professionalism in the field. Mr. Nessar Ahmad also pointed out, that for advertisement of State Life in newspapers or on electronic media lot of improvement was needed. Mr. Zafar Mahmood, Executive Director(Mkt/G&P/Int'1/CD) mentioned that the hiring of computer experts has been advertised and the process of engaging them would be completed in due course. Similarly State Life was trying to project State Life adequately in the field of advertisement. While joining the discussion, Chairman stated that he had only recently taken the charge of Chairman State Life. He would look into all the matters raised by the members of Board. He appreciated the suggestions given by the Directors and assured them that he would do his utmost and ensure even		
В	ction: oard ecretary	12. The implementation reports of 176 th annoted.	nd 177 th meetings of the Board were	,
	ction: :M(IA&F)	13. Mr. Bashir Ahmed, Chairman Board A Board, the Minutes of 12 th meeting of Board Au which were noted.	Audit Committee, presented before the	CHAIRMAN'S INITIALS

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IINUTE BOOK	KARACHI	19 TH JUNE' 2004	
		OF MARKETING, GROUP & L., INVESTMENT AND REAL	
	ED(Investment) and ED(Real Estate) Divisions respect of their respective Divisions, as per follo Board.	presented business review reports in	
	MARKETING DIVISION: 15. Executive Director (Marketing) while pre- business figures of Marketing Division before th procured FYP of Rs.643 million for the period en Rs.467 million during the corresponding period of 37.72% over the corresponding period of last y	e Board informed that the Corporation ding on 31st May, 2004 as compared to of last year, thus registering an increase	
	16. The Corporation also collected Rs.30. compared to Rs.215 million during the correspond increase of 41%. The second year persistency for was 64.85 while in 2003 the second year persiste third year and later year's premium for the pe Rs.1,321 million as compared to Rs.1,168 mill period of last year, thus showing an increase of the period January to May, 2004 was 97.43% w the same period was 95.62%. The Marketing Div January upto 31st May, 2004 against 56,206 p preceding year and thus registering an increase surrendered upto April, 2004 was 15,244, while the corresponding period of last year was 20,118,	ding period of last year, thus showing an the period from January to May, 2004 ency for the same period was 61%. The riod from January to May, 2004 was ion renewal premium during the same 13%. The renewal persistency ratio for hile in 2003 the renewal persistency for vision sold 67,286 new policies from 1st olicies sold during he same period of the of 19.71%. The number of policies the number of surrendered policies for	
į.	GROUP & PENSIONS DIVISION: 17. Executive Director(G&P) presented before to the business figures of G&P Division. The collection the period ending on May 31, 2004 stood at Rs.581.981 million, for corresponding period of RG&P Division secured 91 new groups during Rs.25,906 million as against 76 new groups he showing an increase of 77% in premium income number of new groups in 2004 as compared with having a total premium of Rs.4.926 million T 99.15% upto March 31, 2004.	ection of premium for G&P business for Rs.655.119 million as compared to ast year showing an increase of 12.57%. this period having total premium of taving premium of Rs.14.665 million, under new groups and 20% increase in the 2003. G&P Division lost 22 policies	
	INTERNATIONAL DIVISION: 18. Executive Director(International) present pertaining to business figures of International procured US\$:601,801 FYP, for the period end 490,004 during the corresponding period of last number of policies sold by International Division of was 502 as against 396, during the corresponding period of 27%. Second year peristency achieved the corresponding to the c	Division. International Division has ing on May 31, 2004 as against US\$: year showing an increase of 23%. The during the period January to May, 2004 ing period of last year, registering an	CHAIRMA

increase of 27%. Second year persistency achieved during the period January to May, 2004 was 75%, as against 76% showing a decline of 1% over last year. Renewal



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	persistency for the period ending on May 31, 200 year corresponding period, showing an increase of INVESTMENT DIVISION: 19. Executive Director (Investment) presente pertaining to business figures of Investment Dir portfolio, which was Rs.96,602 million as on Decincreased to Rs.99,538 million as on April 30, 20	ed before the Board a memorandum vision. The book value of investment ember 31, 2003, was estimated to have	
	million and a percentage increase of 3.04%, dur 2004. State Life has been investing in Pakistan Invof Pakistan in December 2000. The Corporation during the period under review raising the total in interest to Rs.60,311 million. This constituted a Government Securities. State Life has so far in Bonds, balance of which was Rs.1,269 million as a against TFCs of other companies was Rs.739 million.	ing the four months ended April 30, vestment Bonds floated by Government in has placed Rs.8,501 million in PIBs vestments in PIB's inclusive of accrued about 80.05% of total investment in invested Rs.1,350 million in WAPDA on April 30, 2004. Balance outstanding	
	20. State Life equity portfolio which was Rs.8, has increased to Rs.9,251 million as on April 30, 2 book value of Rs.410.570 million during the period shares with a book value of Rs.61.755 million for capital gain of Rs.100.301 million during this per portfolio stood at Rs.8,840 million while its marker an appreciation of Rs.18,233 million as on April 30.	004. State Life purchased shares with a od ended April 30, 2004 and has sold r Rs.162.056 million thereby realizing iod. The book value of quoted equity t value was Rs.27,073 million showing	
	21. State Life, has earned Rs.3,325 million (excluding unrealised gain on investment for the compared to Rs.11,214 million earned during the y	e period ended April 30, 2004 as	
	REAL ESTATE DIVISION: 22. Executive Director(RE) presented the busin the period ending on May 31, 2004. The gross incomplete was Rs.160 million as against prorated projection upto 31 st May 2003 was Rs.155 million. The projection from 1 st January, 2004 to 31 st May, 2000 projection for the year 2004. In subsequent montand target would be achieved. Total expenses upto as against budgeted amount of Rs.168 million, which May 2004 was Rs. 15 million which was 150% 1 month.	ome of Real Estate as at 31 st May 2004 of Rs.174 million. The gross income extend figures of gross income for the 4 was taken as average of the total hs, the actual amount would increase 31 st May 2004 came to Rs.145 million the was 14% less. Net income upto 31 st	

23. The Board noted the figures of business progress reports and stressed for more improvements.

ITEM (05) CONSIDER/APPROVE – MEMORANDUM REGARDING <u>APPOINTMENT OF APPOINTED ACTUARY.</u>

24. Executive Director (Actuarial) presented before the Board, a memorandum regarding appointment of Appointed Actuary.



MINUTES OF 178^{TH} MEETING OF THE BOARD OF DIRECTORS

	su modification mod	9.00	A STREET WELLS AND ASSESSMENT		
RECTORS	HE	LD AT	ON		TIME
NUTE BOOK	КА	RACHI	19 TH JUNE	2004	
IRECTORS NUTE BOOK	25. Presently Mr. was appointed on 21 2004. 26. Under Section appoint an actuary as arrangement for an A 27. The responsit Ordinance-2000. Ac actuary under the Installation of which at least 12 m 29. The SECP he listed and non-listed of the SECP to issue According to this concompany are as follows.	Saiyid Saced Akhte April 2004 and he a 26 of the Insurance an Appointed Actua ppointed Actuary efficients of an Appointed coording to Rule 3 ocurance Ordinance mu Pakistan Society of Institute of Actuarie Any other body receives also required to he as also circulated a months experience sho as also circulated a months code but so de the provisions approximate this code but so de the provisions approximate the provisions a	r is the Appointed Actuary of is contract of appointment or of appointment of ary. Hence the Corporation fective from 1 st July 2004. Actuary are given in Section of Insurance Rules-2002, any list be a Fellow of: Actuaries, or as in England, or as in USA, or ognised by the SECP mave 36 months post-fellowshould be in Pakistan. Code of Corporate Governant In the past State Life has disfar it seems the SECP has a policable to an actuary of a nor of a transport of a month of the corporate of th	f State Life. He ands on 30th June on 30th June on 30th June on 27 of Insurance person signing as in experience out one separately for sputed the powers not withdrawn it. In-listed insurance out on the seeding three years ompany.	TIME
CIL.	d) 30. Mr. S. S. Ak Life. Hence he is al State Life in the Ac projects of the Actua Appointed Actuary w 31. It was recome appointment for one subject to slight adjus	The spouse of the of The person who is the has already been ready well acquainted tuarial Valuation. Harial Division regarding ould ensure continuities and that Mr. S. See year on the same attent in the monthly	director of the company. Indebted to the company. In involved in two actuarial very director and practice is also involved with a nuring development of new plans.	aluations of State actices adopted by mber of on going. His retention as of his contract of existing contract, flation. In case he	CHAIRMAN'S INITIALS
	Audit Committee ma	y be authorised to fin			
					

	HELD AT	ON	TIME
Е ВООК	KARACHI	19 TH JUNE' 2004	
	Board Errata dated June 18, 2004 and reques memorandum dated June, 4, 2004 due to appointment of Mr. S. S. Akhtar, Appointed April, 2004 while his correct date of apportune of the Board that instead of 21st April, 2 as 21st April, 2003. The Board noted the correct	typographical mistake the date of Actuary has been printed as 21 st intment was 21 st April, 2003. He 2004 the correct date should be read	
4	After thorough discussion, the Board resolved as u	nder:-	
	RESOLVED:		
Action: FD(Act.)	(i) "that Mr. S. S. Akhtar be offered appointment for a period of one year in 2005, on the same terms and condition slight adjustment in the monthly retained be and was hereby approved."	e. from 1 st July, 2004 to 30 th June, as as existing contract, subject to	
Action: - ED(Act.)	(ii) "that in case Mr. S. S. Akhtar decli resolved (i) then a fresh selection proc regard, Board Audit Committee wou finalize the selection of appointment o hereby approved."	ess would be initiated and in this ld be authorized to process and	
	ITEM (06) PRESENTATION ON STATE I THREE MORE DESIGNS OF I		
Action: ED(RE)	DGM(RE), Mr. Farced A. Syed, DGM(RE), M. Nacem K. Pasha, Mr. Sohail, Mr. Moshin Kazmecting. A presentation with the help of multi meethree new designs of facades were presented. Mr. M/s. Sohail and Pasha Architects/Consultants brie queries raised by the members. Mr. Talib Ali, completion certificate would not be issued by the Life Tower was constructed in different phases. discussion asked about the total cost of the propage of the propa	Ir. Istikhar Ali Khan, AGM(RE), Mr. mi and Mr. Adnan Asdar joined the lia was made before the Board wherein r. Nacem K. Pasha and Mr. Sohail of Eed the Board and replied to distern GM(RE) informed the Board that the Capital Development Authority if State Ch. Javaid Hussain, while joining the ject if it is completed in one go. Mr. Rs. 600 million. Replying to a query ed that the maximum constructed area and regulations of Capital Development arshal (Retd) Sharbat A. Changazi, Mr. ite could be used because that was light aised by Mr. Nessar Ahmad, Mr. Pasha led in different phases, the renting out to tenants would be disturbed and by the ould be started, the cost of construction on of Ch. Javaid Hussain, Mr. Pasha d Tower would be made in one go. Mr. k should be reduced to three years if Mr. Pasha also explained other salient	CHAIRMAN'S INITIALS

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Action:	should be centrally airconditioned and it should claborated his opinion that by central airconditionerase. The value of the building would also in would be an asset. Similarly the rental value of the quality of tenants would be much better. The central of 21st century. The building interior would be cleaning of the building would be easier. While on building, rental income would be on the lower side damaged by window and split airconditioning. 34. The members of the Board directed the proposal of financial feasibility including its break-existing financial figures with reference to their alimpact, if building would be constructed in difference in one go. Similarly, to show the financial impart and non airconditioned building. The Board also state whether completion report and approval from	ioning the life of the building would crease as central airconditioned system the building would also increase as the ral airconditioning was the requirement a sophisticated and dust free and the the other side for a non airconditioned at The building and its interior would be real Estate Division to present a fresh ups, with comprehensive comparison to proval and differentiating the financial and phases or if it would be constructed ct for a central airconditioned building directed Real Estate Division to clearly	
ED(RE)	be given if completion is done in phases. The Be feasibility with other details in connection with comparison to original design should be prepared meeting in view of the above directions. At this jur Syed Manzar Husain, DGM(RE), Mr. Fareed Khan, AGM(RE), Mr. Naeem K. Pasha, Mr. Soh Asdar left the meeting. After thorough discussion, it was resolved as under	pard required that a complete financial designs of three facades alongwith a and presented before the Board in next acture of time, Mr. Talib Ali, GM(RE), A. Syed, DGM(RE), Mr. Iftikhar Ali ail, Mr. Moshin Kazmi and Mr. Adnan	
	RESOLVED:	•	
Action: ED(RE)	"that a fresh proposal regarding detailed and placed before the Board in the ligh minutes of 178th meeting of the Board, be	t of Para No. 33 and 34 of the	
	ITEM (07) ANY OTHER ITEM WITH TH	E PERMISSION OF THE CHAIR.	
1	(I) POSITION NOTE TO THE BO REGARDING BONUS TO OFF		71
	35. Executive Director (Marketing) presented Board of Director regarding bonus to officers.	before the Board, a position note to the	
	36. The officers of the Corporation are being p to officers was not paid for the year 1975 and 19 paid after the approval from the Ministry and ther submission of undertaking by the officers. This ad approval from the Ministry.	76. The bonus upto the year 1988 was eafter advance bonus was disbursed on	CHAIRMAN'S INITIALS
	37. Sometimes the receipt of approval from the year 1997 and 1988 approval was given b communication No.1(10)/96-Ins.I dated 27.10.200	y the Ministry of Commerce vide	fan y

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MINUTES OF 178TH MEETING OF THE BOARD OF DIRECTORS

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38. At times the bonus was paid even when the Corporation's new business was declining as was evident from the following:

Year	FYP	% + (-) over previous	Bonus paid
	(Rs. in million)	years	
1995	2026.3		
1996	1698.2	(16.19)	2.5 month's basic pay
1997	1489.6	(12.28)	2 month's basic pay
1998	1306.1	(12.32)	2 month's basic pay

- 39. The Government of Pakistan reconstituted the Board of Directors of State Life in the year 2000. Addressing the Members of the newly constituted Board at its 1st meeting, it was announced by the then Minister for Commerce that "the Federal Government desired that the Board should be truly independent, with no interference from the Government functionaries. The Government wanted that the Corporation should be safely and prudently managed by the Board, which would be responsible for its destiny." (Annex-B).
- 40. The Board of Directors in its 157th meeting held on 11.11.2000 (Annex-C) decided that since the Finance Division has already approved bonus for officers for the years 1997 and 1998 @ two-months basic pay, the amount of bonus for the year 1999 equal to two-months basic pay be disbursed. The matter for approval of 2.5 months basic pay as bonus to the officers for the year 1999 was to be referred to the Ministry for approval, subject to the condition that in case the bonus is not approved by the Ministry, the advance payment would be recovered in full from the salaries of the officers. However, no such recovery would be possible in case of officers who opted for VRSS and whose options are accepted, and hence in their case the two months bonus for the year 1999 should be treated as final payment.
- 41. Later, in its 158th meeting held on 9.12.2000 (Annex-D), the Board advised Executive Director (P&GS) to submit a revised memorandum regarding approval for payment of bonus to officers for the year 1999 equal to two months basic pay before referring the same to the Ministry. Accordingly, a memorandum was presented and the Board in its 159th meeting (Annex-E) held on 26.1.2001 decided that two months basic pay as on 31.12.1999 disbursed to officers as advance be treated as final payment of bonus for the year 1999 as against 2.5 months basic pay as previously decided. Accordingly, the matter was not referred to the Ministry for approval.
- 42. Regarding payment of bonus for the year 2000, the Board in its 161st meeting held on 29.6.2001 approved @ 2.33 basic pay for the officers who opted for old pay scales and @ 1.6 basic pay for the officers who opted for the new pay scales,(Annex-F).
- 43. For the year 2001 the Board in its 162^{nd} meeting held on 11^{th} August 2001 (Annex-G) decided that the bonus would be partly on flat rate as per past practice and partly performance linked. The flat portion of the bonus would be decided by the Board after the close of the year 2001 accounts.
- 44. Meanwhile the Ministry of Finance vide memo No.F.3(5) R-12/80(R.14)/2002-154 dated 18.3.2002 provided the following guidelines for payment of bonus to the employees of autonomous/semi-autonomous/public sector Corporations: (Annex-H)

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MINUTES OF 178^{TH} MEETING OF THE BOARD OF DIRECTORS

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MINUTE BOOK	i) The bonus would excluding income		rational profit of the organization only	
	ii) The payment of bonus would not be made customary but it would be on the basis of profit earned as reflected in the annual audited accounts of the organization.			
	iii) No commitment of with the CBA become	of payment of bo ause of the condi	onus may be made during negotiations tions mentioned at (i) and (ii) above.	
	iv) Managing Director entitled to receive		of the Board of Directors will not be	
	a scheme of performance based	bonuses linked	anagement of the State Life introduced with the operational profitability of the prescribed by the Ministry of Finance.	
	46. The Board of Directors of 29.6.2001 decided in principle of and would only be given in case of	hat the officer's	n in its 161 st meeting (Annex-I) held on bonuses would be performance linked the in business.	,
*	47. In the 164 th meeting held Based Plan for the year 2002 (A of Performance Based Bonus to	nnex-J). The foll	2002 the Board approved Performance owing parameters were fixed for award	
	ii) Ratio of FYP thro iii) Regularity of ne business quota. iv) Second year prem v) Third and later ye	ough newly recruit we business thromium persistency. ars persistency.	st year premium (FYP). ted active Sales Representatives. bughout the year by fixing quarterly	
	vi) Reduction in rene vii) Mortality under e viii) Reduction in susp	arly death claim v	vithin actuarial expectation.	
4 7	The implementation of productive and there has Corporation.	performance bas nas been remark	ed bonuses scheme has proved to be table growth in the business of the	
	48. The previous practice of performance viz-a-viz business fa		s to officer at flat rate without regard to scontinued.	
	the corporation goes far beyor targeted to gel the officers toget targets. It is a profit oriented scho down criteria which are determ announced accordingly so that ex	nd the general general general for better per ther for better per terms and bonus to hined by the Boa ach and every off pertinent to point	us scheme introduced for the officers of uideline given by the Ministry and is rformance and achievement of business officers is payable on achieving the laid and at the beginning of each year and ficer knows what he has to do to achieve out that the maximum bonus an officer	CHAIRMAN



DIRECTORS	HELD AT	ОИ	TIME
MINUTE BOOK	KARACHI	19 TH JUNE' 2004	
Action: ED(Mkt) ED(P&GS)	50. The Management of State Life has been required Bonus Scheme which is completely in line with the Ministry of Finance and is given to the officers only the Cost Centre or individual marketing unit show year net of inflation. 51. The matter was placed before the members with the request that the Board may endorse the Ministry of Commerce for approval of Bonus Sche After thorough discussion, the Board resolved as un RESOLVED: "that the Board was pleased to ED(Marketing) contained in position page 2004, to request the Ministry of Commerce of Commerce in Position page 2004, to request the Ministry of Commerce of State Life has been requested to the Ministry of Commerce and is completely in line with the Ministry of Commerce for approval of the members with the request the Ministry of Commerce for approval of the members with the request the Ministry of Commerce for approval of the members with the request the Ministry of Commerce for approval of the members with the request the Ministry of Commerce for approval of the members with the request the Ministry of Commerce for approval of the members with the request the Ministry of Commerce for approval of the members with the request the Ministry of Commerce for approval of the members with the me	e spirit of the directions issued by the rin case the Corporation as a whole or increase in business over the previous of the Board for their information and e request of the Management to the me. der:- endorse, the proposal of per No.07(I) dated 17 th June,	
	scheme to the officers of the Corporation. ITEM (07-II) ANY OTHER ITEM WITH THE 52. The Board was requested that the Chain following hotels when on official tour:	PERMISSION OF CHAIR.	
Action: ED(P&GS)	Islamabad - Marriot Lahore - Pearl Continental Quetta - Serena Peshawar - Pearl Continental After thorough discussion, the Board resolved as un RESOLVED: "that the Chairman would be entitled."	ed to avail a single room follows: (a) Islamabad — tinental, (c) Quetta — Serena	
	53. The meeting ended with mutual vote of than	fanal J. CHAIRMAN	CHAIRMAN