INSURANCE CORPORATION OF PAKISTAN

MINUTES OF 196TH MEETING OF THE BOARD OF DIRECTORS

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CONFIDENTIAL AND RESTRICTED

The 196th meeting of the Board of Directors of State Life Insurance Corporation of Pakistan was held on 28th October, 2008 at 10.00 a.m. in the Board Room, State Life Building No.9, Dr. Ziauddin Ahmed Road, Karachi.

PRESENT:

Shahid Aziz Siddiqi
 Mrs. Spenta Kandawala
 Mr. Amin Qasim Dada
 Mr. Rasheed Y. Chinoy
 Syed Hur Riahi Gardezi
 Chairman

 Director
 Director

6. Mr. Akbarali Hussain

2. The meeting started with recitation of verses from the Holy Quran by Mr. Allah Rakha Aasi, Executive Director(B&A).

Board Secretary

- Mr. Qamar Zaman Chaudhry, Mr. Aslam Faruque and Syed A. Wahab Mehdi requested for leave of absence which was allowed by the Board.
- 4. The Chairman informed the members of the reconstitution of the Board vide Ministry of Commerce's Notification No.11(25)/2000-lns dated 21st October, 2008.
- 5. The Chairman welcomed the new members of the Board and appreciated their public spiritedness in agreeing to serve on the Board and looked forward to smooth and productive working relationship between the members in the interest of the Corporation and the policyholders its serves. The Chairman hoped that State Life would make further progress during the tenure of the new Board.
- 6. The Board appreciated the services rendered by Air Marshal (Retd) Sharbat A. Changazi, Mr. Bashir Ahmed, Ch. Javaid Hussain as members of the Board of State Life and wished them well in their future endeavours and prosperity, success and healthy life.
- 7. All Executive Directors introduced themselves to the new Board.
- 8. The members of the new Board extended their fullest cooperation to the Chairman and assured him of help and assistance required in the smooth running of the Corporation.

ITEM (01) PRESENTATION ON STATE LIFE INSURANCE CORPORATION OF PAKISTAN

- Executive Director(Marketing) gave a presentation on State Life Insurance Corporation of Pakistan covering its establishment, history and business performance through its existence.
- 10. ED(Marketing) presented before the Board the salient features of Insurance



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Ordinance 2000, Takaful Rules 2005, Mission Statement, objective of State Life and corporate structure. ED(Marketing) informed the Board that one of the objective of State Life was to widen the area of operation of life insurance and make it available to as large a section of the population as possible, extending it from comparatively more affluent sections of the society to the common man in towns and villages. The present approved and existing position of officers, staff and field force was also put before the Board. There are 929 officers against the approved strength of 1385 and there are 2550 staff members against approved strength of 2700.

- 11. ED(Marketing) presented before the Board the financial indicators for the period 2001 to 2007 of (i) the policies in force in respect of individual life, (ii) life covered under group life, (iii) first year premium in respect of individual life (iverenewal premium in respect of individual life, (v) 2nd year persistency and 3rd year persistency, (vi) group life and pension premium, (vii) investment income, (vii) Real Estate income, (viii) total income, (ix) total policy payments, (x) total outge, (xi) accretion to statutory funds, (xii) total of statutory funds and (xiii) investment portfolio at book value.
- 12. ED(Marketing) also presented before the Board, the book value and fair value of the Real Estate properties and amounts paid to Government of Pakistan for the period from 2001 to 2007 in respect of policy stamps, dividends and to on dividends.
- 13. The major issues of State Life were highlighted before the Board by ED(Marketing) as follows:-
 - Acquisition and upgradation of IT System
 - Replacement of manual processes with automated and online system
 - Introduction of Unit linked insurance
 - Commencement of Takaful window operations
 - Introduction of Banc assurance
 - Turn over of qualified Manpower
 - Recruitment.
- 14. ED(Marketing) informed the Board that 97.5% of the actuarial surplus for the year is distributed to the existing policyholders whereas the private sector insurance companies distribute 90% of the actuarial surplus to the existing policyholders under Insurance Ordinance 2000. State Life Insurance Corporation of Pakistan is maintaining three statutory funds i.e. Pakistan Fund, Overseas Fund and Pension Fund.
- 15. To a query from Mr. Rasheed Chinoy, Director about the effect of fir ancial meltdown on State Life, the Chairman informed that so far there was no negative impact on State Life's insurance activities.
- 16. As desired by the Board, the Chairman advised ED(G&P) to arrange for a presentation on group life business and ED(Investment) for a presentation on Takafu vis a vis conventional insurance to the Board at its next meeting to be held on 3" November, 2008.



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оок	17. Syed Hur Riahi Gardezi and Mrs. Spenta Kandawalla, Directors expressed their concern at the delay in carrying out the directive of the Board in respect of		
ction: D(B&A	implementation of plan for information technology. 18. On a point raised by Syed Hur Riahi GM(B&A) to give a presentation to the Board a November, 2008 in respect of amount paid to year 2001 to 2007 for policy stamps, dividends	Gardezi, the Chairman instructed at its next meeting to be held on 3 rd the Government of Pakistan for the	
	ITEM (02) RS.5 BILLION CONTRIBUTION ENTERPRISE FUND	TO NIT - STATE	
	19. The Executive Director(Investment) memorandum dated 24th October, 2008 in results by State Life Insurance Corporation of Pakistan Enterprise Fund) to support the present crisiletter No.MD/SEF-022/338 dated 23rd October Government of Pakistan has approved the net to be made in the fund. Specimen of the grande available (Annexure-A).	spect of Rs.5 Billion contribution to NIT of or establishment of NIT _ SEF (State in the Stock Market. NIT vide their tober, 2008 has informed that the cessary guarantee for the investments	¥
	20. The Executive Director(Investment) info has desired that a sum of Rs. 5 billion each, Corporation of Pakistan, EOBI, National Bank Trust Limited to the fund, which would be inveto be approved by the Ministry of Finance that the Government has substantial stake therein a the NIT – SEF.	be contributed by State Life Insurance of Pakistan and National Investment sted in shares of the listed companies at are Government controlled or where	
	21. The objective of the fund is to stabilize above companies from the ready counter of Management Company of the Fund and shift Management Company as specified under NB	all assume all responsibilities of the	
	22. The Fund will invest Rs.20 billion in strused to write one year European style put op maximum life of the proposed fund would be will try to sell the units to non resident Pakista not sold would be taken over by the Govern reinvestment units plus the cost of funding the units issued to the said entities shall be reincloss in the investment made by the said entities.	Three years during which NIT Limited nis and others for profit, whereas units nment at the issue price adjusted for tereon. Any distribution by fund on the vested in the fund. Thus the gain and	<u>Q</u>
	23. The Government would facilitate the end funds from banks. This entities shall borrow transactions against any of their existing unequality to the respective entities.	encumbered assets and/or units of the	INITIALS

fund being issued to the respective entities backed by a standard repurchase agreement and (ii) necessary sovereign guarantees in favour of the lending bank for

fulfillment of terms of the repurchase agreement.

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	24. The Government of Pakistan guarantee for the repurchase transaction will also the facilitate to lend the bank without any initial margin and without the need to call for any margins to cover mark to market losses, if any. The guarantee shall be for a principle amount of Rs.20 billion and markup thereon for a maximum tenure of three years with repurchase agreement for renewal period of one to 12 months each so as to facilitate disposal of the investment and repayment of the financing from time to time. In case of entities utilizing the own funds, the government would compensate such entities for the loss of earning on such funds at the rate these entities would normally earn by investing in Government paper. 25. The Board of Directors, in pursuance of national interest and on the directives		
	of the Ministry of Finance, approved the particle of State Enterprise Fund to the extent of Rs. 5 by that the interest of policyholders should always the participation in the fund was made subject	cipation of the Corporation in the NIT - villion. However, the Board emphasized is be kept paramount. The approval fo	
	 (1) That Government directives for invest State Life Insurance Corporation of Commerce which is the controlling Mini of Pakistan. (2) That a guarantee is given by the Government as and when due. (3) That the interest accruing in the context Pakistan's investment during the currence Government as and when due. (4) That in the interest of the policyholders the collateral offered by State Life is Pakistan. 	f Pakistan through the Ministry of istry of State Life Insurance Corporation Government of Pakistan to State Life In that the scheme would be tof State Life Insurance Corporation of the fund is paid for by the it should be ensured that the safety of	
	26. Subject to the above, the Board resolve	d as under:	
Action: ED(Inv)	"that the proposal of ED(Investment) contained 2008 for contribution of Rs. 5 billion to N investments in shares of certain listed compartor where the Government has substantial stall the Chairman is authorized to take all intransaction to raise required funds. The Chairman is adequate participation of the Corporation in the	NIT — State Enterprise Fund for nies that are Government controlled ke therein are hereby approved and necessary steps and execute the nirman is also authorized to ensure	L
	27. The meeting ended with a vote of that	nks to the chair.	CHAIRMAN'S INITIALS

CHAIRMAN



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	FOR LETTER OF GUARAN	Annexure "A" TEE TO BE ISSUED	^
	BY THE GOVER		
W	It is desirous to set up a mutual fund (Fur opportunity of acquiring shares of certain list controlled or where the government has subs	sted companies that are government	
_	The objective is of ultimately attracting invest from Non-resident Pakistanis and others.	ment in the Fund in foreign exchange	
	It will be appropriate to direct National Inve Fund.	stment Limited (NITL) to set up the	
	It is proposed that:	Ţ.	
	The NIT State Enterprise Fund or such oth fund be set up and run by NITL.	er name as may be selected for the	
	NITL shall act in the capacity of the Manage assume all responsibilities of the Manage NBFC Rules and Regulations.		
	The Fund shall invest in shares of liste controlled or where the government has Shares).		
0	The initial investors in the Fund shall be a EOBI, State Life Insurance Corporation, Na Investment Trust Limited.		
	It is intended that the investment so made in a gain to Non-resident Pakistanis and others		
à.	In the event any units (including units iss herein below) remain unsold, the Government price adjusted for reinvestment units plus distribution by Fund on the units issued to the the Fund. Thus the gain or loss on the invest accrue to the Government.	nt shall take over the units at the issue the cost of funding thereon. Any the said entities shall be reinvested in	×
	The entities being directed to invest in t Government in borrowing funds from banks purchase of units of the Fund.		
н	These entities shall borrow funds by carryin the any of their existing unencumbered a lending banks shall disburse the funds again and/or units of the Fund being issued to	ssets and/or units of the Fund. The inst (i) the said unencumbered assets	

and/or units of the Fund being issued to the respective entities backed by a



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	standard repurchase agreement and (ii) necessary sovereign guarantees in favour of the lending bank for fulfillment of terms of the repurchase agreement.		
	The Government of Pakistan guarantee for the repurchase transaction will also facilitate the banks to lend the funds without any initial margin and without the need to call for any margins to cover mark-to-market losses, if any.		
	The guarantee shall be for a principal am thereon for a maximum tenor of three years. for renewable periods of one to twelve mon the investment and repayment of the financing	The repurchase agreements shall be th each so as to facilitate disposal of	
	The Government shall issue individual letters of guarantee in favour of the lending banks for each of the governmental borrowing entities at the request of the borrowing entities. In order to facilitate timely issue of the individual guarantees, it is proposed that the Government authorizes and empowers the Chairman & Managing Director NITL to execute the individual guarantee documents on behalf of the Government within the parameters stated herein above.		
	To the extent the above referred to investi- raising funds and utilize their own funds, the entities for the loss of earning on such fu- normally earn by investing in government pa	government would compensate such nds at the rate these entities would	
	In addition, it is proposed that the Fund sha the Eligible Shares as well.	all be entitled to write Put Options on	v.
Ir tt o s	Initially the Fund may write one-year Euro Shares and offer such options to foreign port		
	In order the Fund to make the commitment that the Government undertakes to honour on a back-to-back basis up to an amount such Fund commitments. Thus the Fund Government and not taking any liability on commitments made up to the said Rs. 30 bil	such commitment made by the Fund not exceeding Rs. 30 billion to meet d shall be acting on behalf of the its own account to the extent of the	
ē	It is also proposed to direct NITL to apper premiums on the Put Options and the premi written by the Fund shall accrue to the Go and other related cost.	ums so recovered against the Options	
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