STATE LIFE INSURANCE CORPORATION OF PAKISTAN

MINUTES OF 212TH MEETING OF THE BOARD OF DIRECTORS

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воок	KARACHI	18 th MAY, 2010	
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	CONFIDENTIAL	AND RESTRICTED	
	SOM IDENTIAL!	NID NEOTINOTED	181 3
	The 212 th Meeting of the Board of Directors of State Life Insurance Corporation of Pakistan was held on Tuesday, 18 th May, 2010 at 11.00 a.m. in the Board Room, State Life Building No.9, Dr. Ziauddin Ahmed Road, Karachi.		
_	PRESENT:		5 4
,	Mr. Shahid Aziz Siddiqi	Chairman	3.
1	2. Mr. Shahid Rahim Shaikh	Director	
	Mr. Aslam Faruque	Director	1 2
	Mr. Rasheed Y. Chinoy	Director	
•	Syed A. Wahab Mehdi	Director	
jiha j	Syed Hur Riahi Gardezi	Director	v ii t
	7. Mr. Akbarali Hussain	Secretary Board	
	I PALIF OF A BOPLION		
	LEAVE OF ABSENCE:	D :	1、作。
	Mrs. Spenta Kandawalla Mr. Amin Qasim Dada	Director	
	2. Mr. Amin Qasim Dada	Director	1 h 4
	2. The meeting started with recitation of	verses from the Holy Quran by Syed	
	Hur Riahl Gardezi, Director.	verses from the riory durant by Sydu	3.0
	ITEM (1) CONFIRMATION OF MINUTES MEETING OF THE BOARD OF 3. The minutes of the 211 th meeting of the	A CONTRACTOR OF THE CONTRACTOR	201
	2010 together with implementation report w		
Action: Secretary (Board)	The confirmation of the minutes was Board.	s deferred to the next meeting of the	
	5. Implementation report of 211 th meeting	of the Board of Directors were noted.	
		ROVAL OF RECOMMENDATIONS IN OF BOARD AUDIT COMMITTEE	
	6. The minutes of the 33 rd meeting of Bo 2010 was presented before the Board of D of decisions/recommendations made by the		
	7. The minutes also contained the follow relating to the 32 nd meeting of the Board Au	ving implementation/compliance report dit Committee:-	
	Bureau of Immigration and Overses premiums receivable.	as Employment and Group & Pension	INITIAL
Action: ED(G&P) DH(G&P)	The Committee was informed about to Rs.1000 million fund of the Bureau wi	he managing and i nvestment of around th SLIC, the earning of which was being	影

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2	shared by State Life and the Bureau. The fund of the Bureau be refunded sir Life to manage the funds on behalf of pointed out by the auditors in their repor	nce it was beyond the scope of State other organizations, which was also	
	G&P Premium Receivable from the P	unjab Government	
Action: ED(G&I DH(G&I	ED(G&P) informed the Committee that million to Punjab Government due to Rs.85.415 million have been recovered be recovered by June, 2010 and the respective policy obtaining computerized data from Plf	o in correct figures of employees, and Rs.25.924 million is expected to maining amount of Rs.555.131 million. The record have now been rectified	
i	Un-reconciled balances		
Action: ED(PH: DH(PH:	ED(PHS) informed the Committee the schedules were still un-reconciled bed however the un-reconciled amount has from Rs.813 million and efforts are being	ause of weeding out of old records, been brought down to Rs.252 million	
	The Board Audit Committee showed records in haphazard manner and desimatter, fix responsibility upon the office reviewed to keep the officials answerable	ired that PHS Division investigate the cials at fault and job description be	
	ED(PHS) was requested to brief the meeting about the progress in the matter		
	Tangible Fixed Assets – Coding and	Physical Verification	
iction: ED(P& DH(P&		at the work on new type of registers is leted by the mid of May, 2010.	
Di III w	Board Audit Committee desired brief meeting.	ing on the above matter at its next	
Action	Presentation by DH(IA&C) Division audit in State Life Insurance Corpora	for enhancing the scope of internal ation of Pakistan.	
DH(IA8	The presentation was circulated amore Committee who desired that consultant manual of SLIC without disturbing the presentation.	s be appointed for preparation of audit	
	Winding up of SAMCO		CHAIRMAN
Action DH(In	The Committee was informed about the of SAMCO and appointment of Mr. Shafor SAMCO who would fulfill the prescription.	amsuddin Khan, Advocate as liquidator	

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	the available cash in the accounts an ordinary general meeting of SAMCO was the shareholders had unanimously passe company. Application of IFRS-4	held on 19th April, 2010, in which all	
Action: ED(F&A) DH(F&A)	DH(F&A) informed the Committee that land Pakistan has deferred the application of Companies till the year 2010. The Commany progress in the matter.	IAS-1 and IAS-39 on Life Insurance	
Action:	Examination of Budget Proposals for estimates for the year 2009.	the year 2010 and revised budget	
ED(F&A) ED(Mkt) DH(F&A) DH(Mkt)	The Board Audit Committee desired Rationalization of Acquisition Cost Com and a Report of the Marketing Division members of the Board Audit Committee Committee would then schedule a meetimpending matter as soon as possible.	mittee held on 16 th February, 2010 on the subject be circulated to the within one week. The Board Audit	
	Examination of 3rd Quarter 2009 Intern	al Audit Report	
Action: All EDs All DHs	The Committee was informed that the forwarded to the respective Divisional Inotice of irregularities committed by the Committee desired to be kept informed Divisional Heads.	Heads for their perusal and to take leir subordinates. The Board Audit	
	Examination of Final Audited Account	s for the year 2009	
	The Auditors of the Corporation appeare and submitted management letter pointing the Committee Members discussed with	ng out the following anomalies which	30
	Anti-Fraud Programs and Controls		
Action: DH(IA&C)	Board Audit Committee directed that For strategy to address this issue and put up Board of Directors.		
	Investment Properties		
Action: ED(RE) DH(RE)	Board Audit Committee directed for bit those held for investments and those he the qualification of the external auditors.		CHAIRMAN

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Action:	Amount Due to Life Insurance Corporation	î.	
ED(F&A) DH(F&A)	The Board Audit Committee directed for to of Commerce for resolution of this long out		
*	Investment in Subsidiary		
	This relates to SAMCO and has been alre	ady dealt with above.	
	Assets not held in the Name of Statutory I	-unds	
ion: LD(F&A) DH(F&A)	The Board Audit Committee directed for subject at its next meeting.	submission of detailed report on the	
	Enterprise Resource Planning (ERP) Info	rmation System	
Action: ED(IT) DH(IT)	The Board Audit Committee directed the IT Division to address the issue and submit its report at its next meeting.		
<u></u>	Un-Reconciled Subsidiary Records		
	The subject item has already been dealt v	vith above.	
3	Information Technology (IT) Security Police	5 7	
Action: ED(IT) DH(IT)	The Board Audit Committee directed the submit its report at its next meeting.	IT Division to address the issue and	
	Internal Audit		- 2
	The subject item has already been dealt v	vith above.	
	Tangible Fixed Assets-Coding and Physic	cal verification	
	The subject item has already been dealt	vith above.	
	Corporation Occupied Properties		
	The Board Audit Committee directed RE at its next meeting.	Division to submit a detailed report	
	Lack of Co-Ordination between Departme	ents	
Action: ED(RE) DH(RE) DH(Legal)	The Board Audit Committee directed that Affairs Division be improved and report record be submitted at its next meeting.		CHAIRMAN'S INITIALS
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Action:	Contingencies The Committee directed F&A Division for	or compliance and submission of its	
ED(F&A) DH(F&A)	report at its next meeting.	to compliance and submission of its	
	Gulf Business		
	The Committee observed that the Gulf bu needs to be investigated. The report of t Committee at its next meeting.	The state of the s	
	The actual position is that net premium from Rs.817,199 million to Rs.1,041 mil however the total income has come dow million due to decrease in investment incomillion. The decrease in investment incorate which was lesser this year as compexplained to the Board by Divisional Head	lion showing an increase of 27.4%, n from Rs.1,693 million to Rs.1,531 come from Rs.876 million to Rs.490 me is due to difference in exchange pared to last year. The position was	
	Six Monthly Review of Accounts		
Action: ED(F&A) DH(F&A)	The Committee directed that a six month by the management and F&A Division approved budget.		
65)	Investment Portfolio		
Action: DH(Inv)	The Board Audit Committee directed the show the market value of the securition investment be also mentioned.		
	Enhancement of Retention Limit of Reins	urance	
Action: ED(Act) ED(PHS) DH(Act) DH(PHS)	The Board Audit Committee proposed the enhanced from Rs.2.5 million to Responditure under this head of account.		
	Investment of Income of Overseas Funds		
Action: DH(Inv)	The Committee observed that the value of declined by 44% which needs a clarific core business has increased by 87% but come down by 10%.	ation from the DH(Investment). The	
	The DH(Investment) explained to the Bo increased due to change in exchange rayear the change was comparatively lesse	te of US Dollar into Pak Rupee. This	CHAIRMAN

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	The Board Audit Committee showed its concern that there existed a portfolio of Rs.4.372 billion in the gulf which is managed by ABN AMRO, but Investment Division, State Life is not informed of their investment activities and it is highly unusual that Investment Division of State Life is not supervising the same. The Investment Division was advised to submit a report on this matter at its next meeting.			
	DH(Investment) mentioned to the Board ABN AMRO Bank on a non discretion proposals to Investment Division which Committee. After approval, ABN AMRO through our UAE office. Investment Division AMRO Bank four times a year, some of ware held at UAE. The Chairman State meetings with the Bank to discuss UAE in	chary basis. The bank submits its chare studied by the Investment Bank is advised to invest the funds sion has regular meetings with ABN which are held at Karachi while some Life, while visiting UAE also holds		
	Examination/Consideration of Actuarial V	aluation of Policies		
5	The item was deferred due to time constru	aints.		
<u>¢</u>	Approval of Audited Accounts for the year	ended 31 st December, 2009		
	The Board Audit Committee recommende	ed for approval of accounts.		
(= 3	8. Accordingly, the Board resolved as under	n 2		
Action: Secretary (BAC)	RESOLVED: "that the minutes of 33 rd meeting of Boa April, 2010 together with observations/reco			
	ITEM (3) PRESENTATION OF BUSINESS ENDED 31 ST MARCH, 2010.	REVIEW FOR THE PERIOD		
	 The business review of Marketing, One Divisions for and upto the period ended on 31 members of the Board. 			
	10. ED(Marketing) placed before the Board, for and upto the Month of March' 2010. The C of Rs1,681 million for the period ended on 31 million during the corresponding period of last The Corporation has collected second year prethe month of March, 2010 with second year collection of premium of Rs.564 million duri year with second year persistency of 61%. The period January to March' 2010 was 98% and a second of last year. The number of policies are	forporation secured 1 st year premium 1 st March, 2010 as against Rs.1,242 tyear showing an increase of 35%. The semium of Rs.753 million for and upto ear persistency of 61% as against and the corresponding period of last the third year and over persistency for	CHAIRMAN'S INITIALS	

period of last year. The number of policies sold for and upto the month of March, 2010 was 123,128 as against 97,826 during the corresponding period of last year

showing an increase of 26%.

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	11. The forecast upto the month of March 2010 was Rs.1801 million and the Corporation achieved 93% of the forecast. ED(Marketing) mentioned that although there was a shortfall upto the month of March, 2010, but the Marketing Division was hopeful that this shortfall would be wiped out in the coming months with the help of more concentrated/targeted efforts and motivational activities.			
	12. The first year premium achieved by Northern Region and Multan Region for and thousand, Rs.564,318 thousand, Rs.371,657 respectively showing a growth of 46.35%, 30 corresponding period of last year.	upto March, 2010 was Rs.361,275 thousand and Rs.384,201 thousand		
	13. ED(G&P) presented before the Board the business review for and upto the month of March, 2010 of G&P Division which collected a total premium of Rs.665.527 million as against Rs.670.750 million for the corresponding period of last year showing a decrease of 0.78%.			
	14. During the period for and upto the mecollected a total premium of Rs.157.485 milli last year showing an increase of 34.92%. LRs.325.322 million as against Rs.410.457 decrease of 20.74%. Rawalpindi Zone collect as against Rs.87.342 million last year showing Zone collected a total premium of Rs.71.637 showing an increase of 27.41%.	on as against Rs.116.485 million of ahore Zone collected a premium of nillion of last year showing a ed a premium of Rs.111.083 million g an increase of 27.18%. Peshawar		
	15. DH(Investment) presented before the Bo Division for and upto the month of March 2 portfolio which was Rs.205,805 million as on	010. The book value of investment		

Rs.2,536 million and Rs.16,740 million respectively.

16. State Life earned Rs.6,038 million on its Investment portfolio excluding unrealized gain on Investment for and upto the month of March, 2010 as compared to Rs.4,709 million earned during the same period of last year. The book value of quoted equity portfolio stood at Rs.22,735 million at 31st March, 2010 while its market value was Rs.45,702 million showing an appreciation of Rs.22,967 million as on March 31, 2010. State Life purchased shares with book value of Rs.109,981 million during the period under review and sold shares with a

have increased to Rs.214,771 million as on March 31, 2010 showing an increase of Rs.8,966 million and a percentage increase of 4.36% over the year ended March 31, 2010. The investments in Government securities, corporate debts, equities, bank deposits, investment property and loans to policyholders were Rs.150,484 million, Rs.4,560 million, Rs.24,561 million, Rs.15,890 million,

17. The Board was informed that the total investment of the Corporation in Pakistan Investment Bonds(PIBs) floated by Government of Pakistan since December 2000 including accrued interest as at March 31, 2010 was Rs.141,389

book value of Rs.21 million for Rs.52 million, realizing capital gain of Rs.31 million.



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	million. This constituted 68.70% of the total investments in Government Securities amou constituted 73.63% of the total portfolio. As a Corporation, the Corporation purchased PIBs with a face value of Rs.5.000 billion at a cost of	nted to Rs.150,484 million which dvised by Appointed Actuary of the of 10, 15, 20 and 30 years duration	
	18. The corporate debts included investment such as Pakistan Mobile Communication Ltd Arab Fertilizer Ltd, etc. This also includes R State Enterprise Fund guaranteed by GOP ar First Dawood Investment Bank. The total invest.4,560 million as on March 31, 2010.	., Engro Chemicals Ltd., and Pak s.2,100 million paid to NITL under nd Rs.100 million placed in COI of	
edion: ED(MKT) ED(G&P) DH(INV)	19. The Board noted the business figures of Investment Divisions for the period ended on 31		
4	ITEM (4) POSITION PAPER ON LAST THR EXPENSES.	EE YEARS REINSURANCE	
Action: ED(Act) DH(Act)	20. Due to paucity of time, the consideration the next meeting of the Board.	of the above item was deferred to	
	ITEM (5) UNIT LINKED INSURANCE STAT	UTORY FUND	
Action: ED(Act) DH(Act)	21. Due to paucity of time, the consideration the next meeting of the Board.	of the above item was deferred to	
	ITEM (6) PRESENTATION ON OBJECTIVE ADOPTED BY GM(BANCASSURA		
Action: ED(Mkt) GM(Banc)	22. Due to paucity of time, the above matter the Board.	er was deferred to next meeting of	
	ITEM (7) INCLUSION OF INSTITUTE OF COMMANAGERS AS A PROFESSION ADMISSION FEES, SUBSCRIPTING COST OF BOOKS AND EXAMINATION OF THE PROPERTY OF T	IAL BODIES FOR PAYMENT OF ON AND REIMBURSEMENT OF	
	 Divisional Head(P&GS) presented before inclusion of Institute of Chartered Secretaries body for payment of admission fees, subscript books and examination fees. 	and Managers as a professional	
	24. The Board was informed that the fol approved by Board of Directors of State Life subscription and reimbursement of cost of book	e for payment of admission fees,	CHAIRMAN'S INITIALS
	a) Institute of Actuaries b) Institute of Actuarial Students Socie	ety	

profession.

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	c) International Actuarial Association d) Chartered Life Underwriters of Am e) Chartered Insurance Institute f) Society of Actuaries, USA g) The Institute of Chartered Account h) The Institute of Cost & Manageme j) The Pakistan Institute of Industrial Management Accountants of Pakis	nerica tants of Pakistan tants of England ent Accounts, London I Accounts now Institute of Cost &	
	The payment of professional subscription Society, UK, Society of Investment Analym Management and the Institute of Personal books and examination fee was allowed Association of USA, The Institute Administrators of London and the Life Association of USA.	ysis, London, The British Institute of nel Management. Payment of cost of of for the Life Offices Management of Chartered Secretaries and	
ž	Notification of the approval of profess examination fees of the above listed through Office Order ED(Admn) No.0 dated 7-5-1973, 082/76 dated 19-5-1976	professional bodies were made 020/73 dated 7-5-1973 and 022/73	-
	25. The courses of study and examinat Secretaries and Managers consist of presbusiness communication, business econorganization and management, company laws and financial and managerial accounting every year in the month of January and July.	scribed subjects in business law, nomic and statistics, business w, secretarial practice and taxation	
	26. The Institute of Chartered Secretaries ar a licence granted by Securities & Exchang Section 42 of Companies Ordinance 1984 as	ge Commission of Pakistan under	
	i) The Institute imparts post graduate education in Corporate Laws and Compa observe from the enclosed brochure. sophisticated course of study and has laid Those who pass these examinations are c "AICS" and the Fellowship of "FICS" professional value in the corporate profess	ny Secretary-ship as you will kindly The Institute has prescribed a down high standard of examination. onferred upon the Associate-ship of which carry high academic and	
	ii) The Institute offers attractive exemequivalent academic and professional. The merit conditions could be admitted as "A	Those who meet all the prescribed	CHAIRMAN'S INITIALS

members depending upon their experience and standing in the corporate



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	iii) All those engaged in Company Secreta Institute as members to promote professio practice. "Fellowship" (FICS) may be applied has been achieved and the merit conditions	nalism and education in secretarial ed for if eminence in this profession	
	27. The Board was informed that all companies the Companies Ordinance 1984 are required obligations and statutory requirement which capersons who are specially educated and tracorporate management, corporate laws and comprivate and public limited company, public municipal corporation, society, association and Chartered Secretary who can ensure complicate company law and secretarial practice. The prominence recently and CFO's and Companies official responsibilities to play in better governance.	red to implement extensive legal in be most proficiently performed by ained to meet the requirement of ompany secretarial functions. Every corporation, autonomous body, dother statutory bodies employee a since of the various requirements of corporate governance has gained by Secretaries have been assigned	
J ,	28. Most of the companies have Secretal Accountants, Chartered Management Accountants and the Chartered Secretaries eithe Institute of Chartered Secretaries and Chartered Secretaries and 600 members as Technologies.	ountants, Cost and Management ther from UK or Pakistan. Presently Managers have 400 members as	
	29. The membership fee is Rs.50,000 where	as the other fees are as follows:-	
	a) Student registration Rs.7,500 b) Examination fee: Part-1 - Rs.3.600, Part-2 - Rs.4,200 Part-3 - Rs.4,800 Part-4 - Rs.5,400 Part-5 - Rs.6,000 c) Annual subscription: Fellow member - Rs.2,000 Associate member - Rs.1,500		
	30. The Institute of Chartered Secretaries professional bodies approved by Board of E examination fee in 1982 whereas the Inst Managers has been incorporated two years la	Directors for payment of books and itute of Chartered Secretaries and	
	31. As per circular No.P&GS/PO/08/2001 of B to the Memorandum), one professional of Corporation's expense cost and employee is qualification he can do so at his own expensaterial and examination fee is allowed only after the pass	qualification is presently allowed at following desirous to obtain more than one ase. Cost of prescribed books/study for one attempt only, however	CHAIRMAN'S

reimbursement is allowed only after the passing the failed subjects in case for one more attempt only. The annual subscription/membership fee of only one professional institution is currently paid by the Corporation for any employee.

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	32. Approval was sought from Board of Direct Chartered Secretaries of Pakistan as a profession admission fee, examination fee, annual subscriptional subscription already approved institutes.	onal body for the reimbursement of	
	33. Accordingly, the Board resolved as under	er:	
	RESOLVED:		
Action: ED(P&GS) DH(P&GS)	"that as recommended by DH(P&GS), the Chartered Secretaries of Pakistan as reimbursement of admission fee, examinate cost of books for this institute as is a approved institutes, is approved."	s a professional body and ion fee, annual subscription and	
	ITEM (8) OPERATION OF CDC ACCOUNT	<u>Le</u>	
1	34. Divisional Head(Investment) presented for approval of signatories authorized for opera		
ē O	35. With the incorporation of Central D dealing of shares have minimized resulting in Settlement of shares of the companies eligible Central Depository System. This requires significant corporation for settling settlements through CE	n electronic handling of the stocks. le for CDC is carried out through gnatories to be empowered by the	
	36. The Board on 26 th August, 2008 authorized Mr. Khizar Hayat Aamir, General I Rasheed, DGM(F&A)/(Inv) to act as a signator also added the name of Mr. Waseem Khan R authorized signatories. It is to be noted that Manager has expired on March 2009, wherea General Manager has been transferred to behind Mr. Ansar Hussain, General Manager (Rao, Deputy Manager as authorized signatories)	Manager(F&A) and Mr. Attaullah A. y of the Corporation. The Board had ao, Deputy Manager in the panel of Mr. Khizer Hayat Aamir, General Mr. Attaullah A. Rasheed, Deputy Alpha Insurance Company leaving (Investment) and Mr. Waseem Khan	
	37. It was proposed that Mr. Atif Saeed Ra Managers (Investment) be substituted in place Attaullah A. Rasheed.	ana and Mr. Abu Ahmed both being e of Mr. Khizar Hayat Aamir and Mr.	
	38. The Board was requested to approve to operations of the Corporation may continue un	he following resolution so that CDC interrupted.	
	"Resolved that names of M/s.(Late) Kh Rasheed, be deleted and M/s. Atif Saeed authorized signatories for company's F the Central Depository of Pakistan Limite	Rana and Abu Ahmed be added as Participant Account maintained with	CHAIRMA

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	Further resolved that M/s. Atif Saeed Ra authorized and empowered jointly with the Ansar Hussain and Waseem Khan Rao on all matters pertaining to the implementation of all responsibilities and obligations of Depositories Act, 1977 and the Central Limited Regulations from time to time, ancillary acts, things and deeds.	e existing authorized signatory M/s. to represent the Company to CDC nentation and performance of the correspond with CDC and to fulfill the Company under the Central Depository Company of Pakistan	
	39. Accordingly, the Board resolved as under	er:	
Action: DH(Inv)	DGM(Investment) (now transferred to authorized signatories for Company's with the Central Depository Company and instead Executive Dir Head(Investment), Divisional Head(F such time that a DGM(Investment) is	Mr. Attaullah A. Rasheed, Alpha Insurance Company), as Participant Account maintained of Pakistan Limited be deleted ector(Investment), Divisional E&A), DGM(Investment) and till posted, DGM(F&A) as authorized empany's Participant Account	
Action: DH(Inv)	b) "that Executive Director(Investment) DGM(Investment) and till such time the DGM(F&A) be and are hereby authorised the existing authorized signatories. Head(Investment) and Waseem Market Corporation/Company to CDC on implementation and performance of the liaise and correspond with CDC and obligations of the Corporation/CDE Depositories Act, 1977 and the CDE Pakistan Limited Regulations from the incidental and ancillary acts, things are	rat a DGM(Investment) is posted, ized and empowered jointly with M/s. Ansar Hussain, Divisional Chan Rao to represent the all matters pertaining to the Participant Agreement, to deal, to fulfill all responsibilities and Company under the Central entral Depository Company of ime to time, and to do all other and deeds, is approved."	
	ITEM (9) POST FACTO APPROVAL FOR ADDITIONAL POST OF EXECUT		
r	40. Executive Director(P&GS) presented b post facto approval for creation of seen addition	efore the Board, a Memorandum for nal post of Executive Officers.	

41. The Board of Directors in its 211th meeting held on 19th April, 2010 agreed in principle to the proposal of the Chairman, State Life for creation of 07 seats of Executive Officers and desired that a Memorandum be submitted to the Board at

its next meeting seeking post facto approval for creation of the posts.

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	42. State Life Insurance Corporation of coverage provider of Pakistan and like any manpower requirements/strength of State L number of inforce insurance policies. The exi of State Life was lastly revised/set in the year The business of the Corporation has increlandmark of approximately Rs. 7 billion of Foundary December, 2009. Such procurement of processing of the business as well as timely a demands upward revision in the current wor Resources.	Pakistan is the leading insurance of other insurance organization, the life is determined on the basis of sting strength of Human Resources 2001-02 by the Board of Directors. Pased manifold and has touched a YP (First Year Premium) as on 31st gigantic FYP demands expedient and effective customer service, which	
	43. Moreover, the target set by the Board about Rs. 10 billion i.e. 40% increase of FYP to achieve such a challenging target without achieve	of the last year. It is quite impossible	
	44. Accordingly, the Board resolved as und	er:	
Action: ED(P&GS) ED(F&A) DH(P&GS) DH(F&A)	RESOLVED: "that as proposed by ED(P&GS), post facto approval for creation of seven posts of Executive Officers, is allowed."		
,	ITEM (10) RATIFICATION OF ALREADY CE	REATED POSTS	
	45. A Memorandum of Executive Directo created posts (01 seat of Manager, 02 seats Assistant Managers and 10 seats of Executive Board.	s of Deputy Managers, 10 seats of	
	46. The Board of Directors in its 207 th me agreed in principle to the proposal of creation P&GS Division to work out the details.		
	47. State Life Insurance Corporation of coverage provider of Pakistan and like any manpower requirements/strength of State L number of inforce insurance policies. The exist of State Life was last revised/set in the year. The business of the Corporation has since touched a landmark of approximately Rs. 7 bill on 31st December, 2009. The procurement of process of the business as well as timely and demands upward revision in the current work Resources. Year wise business performance of the Memorandum for review by the members.	other insurance organization, the ife is determined on the basis of sting strength of Human Resources 2001-02 by the Board of Directors. then increased manifold and has lion of FYP (First Year Premium) as of gigantic FYP demands expedient d effective customer service, which king/sanctioned strength of Human	CHAIRMAN'S INITIALS

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	48. It was emphasized in the Memorandum, that the Corporation had made recruitments in various grades in the year 1995-96 and in the year 2000, under rightsizing policy, offered Voluntary Retirement and Separation Scheme, which was availed by substantial number of employees. Since the year 2000, there has been continuous attrition of manpower in the form of retirements, resignations, deaths etc. Therefore, acute shortage of manpower is being felt in the organization.		
	49. The target set by the Board of Director billion i.e. 40% increase of FYP over the yea achieve without adequate manpower.	· .	
	50. In the light of justifications stated above Directors ratify the earlier in principle approposts and subsequent selection of suitable ca regular recruitment process.	val of creation of afore mentioned	
	51. Accordingly, the Board resolved as und	er:	
Action: ED(P&GS) ED(F&A) DH(P&GS) DH(F&A)	RESOLVED: "that as recommended by ED(P&GS) portion of already created one post of Managers, ten post of Assistant Managers.	Manager, two post of Deputy	
.4	ITEM (11) ADVANCE PAYMENT TO M/S. IN	MAGE GRAPHIC SOLUTIONS.	
	52. Divisional Head(F&A) presented beforegarding post facto approval of advance promates and the second sec		
	53. GM(F&A) submitted that State Life Insuentered into a contract on 1 st September, 200 for manufacture, installation, display and main International Airport, Lahore at a cost of Rs.4.5 site rent, advertising tax, CAA levies, Muncharges, electric consumption charges, printific six months from 11 th September, 2009 to 10 plus 16% GST Rs.600,000/- (total Rs.4.35 m	19 with M/s. Image Graphic Solution Itenance of Bill Board at Allama Iqbal 1850 million. This cost is inclusive of icipal/Cantonment taxes and other and maintenance for a period of 19th March, 2010 for R.3.750 million	
	54. GM(F&A) further submitted that as per to be made in two equal installments quarterly Rs.1.875 million through monitoring by Sta continuous display of Billboard satisfactory see be made. Copy of contract was attached as Ar	after completion of each quarter i.e. te Life officials and confirmation of ervices and no advance payment will	
	55. M/s. Image Graphic Solution had subninclusive of GST with a covering letter date 50% is payable on 10 th December, 2009 and However, the company requested that due	d 25 th November, 2009 stating that I balance 50% on 10 th March, 2010.	CHAIRMAN

However, the company requested that due to their weak economic situation

complete payment of Rs.4.35 million may be made to them.



MINOTES OF 212 MEETING OF		•	
HELD AT	ОИ	TIME	
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56. The Delegation of Financial Powers approved by the Board of Directors requires specific approval of the Executive Committee for payment of advance to contractors beyond 25% of the contract value (Annexure-B to the Memorandum). M/s. Image Graphic Solution was paid 50% of the invoice amount (which was due on 10 th December, 2009) vide cheque No.3237287 dated 16 th December, 2009 after deduction of the withholding tax as per rules and keeping in view the terms of agreement.			
him full amount of the invoice. Since the adva	nce payment requires the approval		
"Payment be made and post fact Committee will be taken."	o approval of Executive		
the advance payment of Rs.2.175 million to M	/s. Image Graphic Solution to avoid		
II) MINUTES OF 10 TH MEETING INVESTMENT DIVISION COM III) REVENUE STEAM OF CO GI IV) REVIEW OF DOCUMENTS D AND CHAIRMAN OF JOINT \	OF REAL ESTATE AND IMITTEE. ENERATION PLANT EFINING THE POWERS OF CEO /ENTURE.		
61. The Board of Directors at its 211 th observations/directives on the above project as	meeting had made the following s follows:-		
Division in coordination with a DH(RE) and DH(Legal Affairs para-12 of the minutes of circulated to each member of t its 212 th meeting (b) The objections raised by ED(laddressed and the Real Committee should put up its v	nd after incorporating the views of as per directives of the Board at 211th meeting of the Board and he Board for review by the Board at RE) on the Centre Point Project be Estate and Investment Division lews on objections raised for review	CHAIRMAN'	
	KARACHI 56. The Delegation of Financial Powers ap requires specific approval of the Executive Co contractors beyond 25% of the contract value M/s. Image Graphic Solution was paid 50% of on 10th December, 2009) vide cheque No.32 after deduction of the withholding tax as per rul agreement. 57. DH(F&A) further submitted that the conthim full amount of the invoice. Since the adva of the Executive Committee of the Board, the Chairman, State Life, who decided as under: "Payment be made and post factor Committee will be taken." 58. As per the decision of the Chairman, the amount of the invoice after deduction of necession. 59. The matter is placed before the Board of the advance payment of Rs.2.175 million to Mobservation (if any) by the commercial Auditors of the advance payment of Rs.2.175 million to Mobservation (if any) by the commercial Auditors of the advance payment of Rs.2.175 million to Mobservation (if any) by the Commercial Auditors of the advance payment of Rs.2.175 million to Mobservation (if any) by the Commercial Auditors of the advance payment of Rs.2.175 million to Mobservation (if any) by the Commercial Auditors of the Mobservation (if any) by the Commercial Auditors of the Mobservation (if any) by the commercial Auditors of the Mobservations/directives on the above project as a committee on the August of the Mobservations/directives on the above project as the Chair of the Mobservations/directives on the above project as the Chair of the Mobservations of the Mobservation of the Mobser	KARACHI 18 th MAY, 2010 56. The Delegation of Financial Powers approved by the Board of Directors requires specific approval of the Executive Committee for payment of advance to contractors beyond 25% of the contract value (Annexure-B to the Memorandum). M/s. Image Graphic Solution was paid 50% of the invoice amount (which was due on 10 th December, 2009) vide cheque No.3237287 dated 16 th December, 2009 after deduction of the withholding tax as per rules and keeping in view the terms of agreement. 57. DH(F&A) further submitted that the contractor reiterated his request to pay him full amount of the invoice. Since the advance payment requires the approval of the Executive Committee of the Board, the matter was placed before the Chairman, State Life, who decided as under: "Payment be made and post facto approval of Executive Committee will be taken." 58. As per the decision of the Chairman, the contractor has been paid the total amount of the invoice after deduction of necessary taxes as per law in force. 59. The matter is placed before the Board of Directors for post facto approval of the advance payment of Rs.2.175 million to M/s. Image Graphic Solution to avoid observation (if any) by the commercial Auditors of the Govt. of Pakistan. 60. The Board decided that since the Chairman has already decided the issue, the matter need not have been referred to the Board. ITEM (12) I) POSITION PAPER ON CENTRE POINT PROJECT II) MINUTES OF 10 TH MEETING OF REAL ESTATE AND INVESTMENT DIVISION COMMITTEE. III) REVENUE STEAM OF CO GENERATION PLANT IV) REVIEW OF DOCUMENTS DEFINING THE POWERS OF CEO AND CHAIRMAN OF JOINT VENTURE. V) STAMP DUTY ON SHARES TO BE ISSUED TO STATE LIFE. 61. The Board of Directors at its 211 th meeting had made the following observations/directives on the above project as follows:-	

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	operated. (d) All legal and other issues rais should be clearly elaborated ar been delegated responsibility project i.e. all the members of Division Committee of Centre Rasheed Y. Chinoy, 2)Mr. Am Gardezi, Mr. Mohammad Yahy	ed by the Board from time to time and explained by all those who have to carry out due diligence of the f the Real Estate and Investment Point Project comprising of 1) Mr. in Qasim Dada, 3)Syed Hur Riahi a(representing RE Division) and 4)	
	matter is finally concluded. (e) The Board had also directe Head(Investment) to obtain, ch	g Investment Division), before the divisional divisional eck and submit revenue stream of the Point Project to the Board of	
	Head(Investment), to submit powers of CEO and Chairman meeting. The Board was also it	legal documents containing the to the Board to review at its next informed by Mr. Ansar Hussain that	
(≈	TPL Properties (Pvt) Ltd wo themselves. The stamp duty for	or from M/s. A&A Associates to M/s. uld be borne by Jameel Group or increase in authorized and paid es (Pvt) Ltd would also be borne by	
	Head(Investment) to let the Bo amount of stamp duty that the Rs.1.4 billion to be issued to St		
	Centre Point Project Mr. M	e legal consultant of State Life on ahmood Mandviwalla should be eeting to answer any queries and ting to Centre Point Project.	
	(i) The Board had further desi ED(RE) should also be presen the Board on observation made	red that Mr. Mohammad Yahya, t in the next Board meeting to brief by him on the Centre Point Project rman which was submitted to the	
	(j) Syed A. Wahab Mehdi, Mr. Kandawalla had suggested a Board, that the Centre Poir alongwith the new proposal	Aslam Faruque and Mrs. Spenta nd which was agreed to by the part Project should be considered as received in response to the	
	newspapers by the Real Committee which exist for rea properties and which consist	terest to be advertised in the Estate and Investment Division I estate matters and investment in of four members of the Board (RE), DH(Inv) and GM(RE), who the Committee.	CHAIRMAN



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- 62. Mr. Ansar Hussain, Divisional Head(Investment) also attended the meeting to assist the Board in respect of arriving at decision on price to be offered to M/s. TPL Properties (Pvt) Ltd, in respect of Centre Point Project and to answer the queries if any in the matter.
- 63. Col (Rtd) Mohsin Ali Shah, GM(RE) also attended the meeting to assist the Board in respect of technical points of the project including its documentations, title deeds of land, power plant, lifts, construction, approvals of the various Government and regulatory authorities and valuation reports of NESPAK, Oceanic Surveyors, Ernst & Young and payment schedule of the purchase price of the share in joint venture.
- 64. Mr. Shahid Aziz Khan, DH(Legal Affairs Division) also attended the meeting to assist the Board on points regarding legal documents to be executed i.e. land documents, transaction documents i.e. (a). The agreement proposed to be entered into between the Sellers and State Life for acquisition of the Shares of the Company by State Life, the Shareholder (b). Escrow agreement whereby State Life shall deposit the sale consideration in the Escrow account and the Sellers shall subscribe and pay for 279,990,000 shares in the Company out of which State Life's portion would be released upon completion of the various milestones under the agreement. The Escrow Account would be jointly operated by a representative of the Seller and State Life. State Life will be required to deposit the entire purchase price of its shareholdings i.e. Rs. 1.4 billion into the escrow account, (c). the shareholders agreement to be entered between the Sellers, State Life and the Company to govern the relationship of the Sellers and State Life as shareholders as the Company outlining the rights and obligation of both State Life and the Seller, (d). agreement defining the powers of the CEO and the Chairman of the Company and the procedure of sell-off of the shareholding of the State Life and the Sellers (e). PPRA Rules regarding procurements whether applicable to purchase of shareholdings of J.V. owning under construction building or for outright purchase of property only, (f) whether the investment is as per laid down rules of Insurance Ordinance, SECP rules and various directives issued by Finance Ministry from time to time.

CONSIDERATION AND APPROVAL OF RECOMMENDATIONS IN MINUTES OF 10TH MEETING OF REAL ESTATE AND INVESTMENT DIVISION COMMITTEE HELD ON 17TH MAY, 2010.

65. The minutes of the 10th meeting of Real Estate and Investment Division Committee held on 17th May, 2010 was presented before the Board of Directors for consideration and approval of decisions/recommendations made by the Committee.



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	66. The minutes of the 10 th meeting of the R Committee contained the following:- A) REPORT ON CENTRE POINT. i) Points raised by ED(RE) Mr. Mohan The points raised by ED(RE), Mr. M Remarks on each point is given below:- OBSERVATIONS a) The valuation done by M/s. Oceanic Surveyors (Pvt) Ltd.	nmad Yahya Iohammad Yahya were discussed. REMARKS	
	For the project has not been supported by any concrete material evidence. Apparently the value is on the higher side. No document has ever mentioned cost of land and the BOQ.	It was pointed out that the evaluation report of M/s Oceanic is in the draft shape and was valid for 3 weeks from the date of its issue. REIC decided that upto date report be sought from M/s Oceanic	
	b) The valuator has relied on the properties on I.I. Chundrigar Road, Shahrahe-e-Faisal and Clifton which are far prestigious areas than Centre Point. c) The valuator have not mentioned the cost/make of equipment i.e. the elevators, co-generation plant and air-conditioning plant in their	M/s A & A Associates gave the undertaking to REIC that all costing and make of imported equipments will be their	-
	evaluate report d) Another serious concern which needs to be brought in the notice of Board of Directors is the exact rentable area because it appears that M/s. TPL Properties (Pvt) Ltd. have increased the total saleable area from 161,722 square feet to 196,618 square feet without any increase in the carpet area. It needs due-	M/s A & A Associates assured that increase in area is due to the additional floor which will be got certified from KBCA	CHAIRMAN
	diligence as to how an area can increase without increase in number of floors.		INITIALS

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	e) Another important factor is that when State Life was considering the outright purchase of the building M/s. TPL Properties (Pvt) Ltd. had given assurance about the definite income stream from the day one through M/s. Uni Lever Pakistan, which is now missing. The terms show that before April, 2011 all payment of Rs. 1.4 billion will have been released, thus how will State Life protect the default?	Since the status of agreement has changed from outright purchase to JV therefore the observation is no more valid. However the default clause for delay in completion needs to be added in the agreement.		
2	f) The agreement should have a clause that in case of misrepresentation and concealment of facts as it stands before signing of the agreement should render the agreement null and void abinitio.	Agreed		
	g) State Life will have no control over the quality of work/cost. Therefore it is suggested that all expenses subsequent to the agreement with State Life should be certified by a Project Manager to be appointed by State Life and checked with BOQ before release of payment to the Contractors.	Project Management by M/s Adnan Asdar Associates shall remain unchanged.		
	h) The capacity in which the Jameel Group would be executing the agreement should be clear as to who would make the payment of stamp duty on increase in authorized and paid up capital from Rs 10 million to Rs. 3 billion.	M/s. A & A Associates agreed to pay the stamp duty.	CHAIRMAN'	

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	i) Copy of audited accounts of M/s. TPL Properties (Pvt) Ltd. should be kept on record.	Agreed	
	j) There should be no encumbrances and lien on the property before State Life enters into agreement.	Agreed	
	k) Transfer of property from A&A Associates to TPL Properties (Pvt) Ltd. should be completed before the deal is executed.	Agreed	
A	I) All legal documents to be executed by State Life should be vetted/verified and cleared by Legal Affairs Division of State Life.	All documents being vetted by Mr. Mahmood Mandvi Wala through Investment Division	
	m) The Joint Venture Company should be listed on the Stock Exchange before any initial payment is released.	Joint Venture Company will be listed with the Stock Exchange within one year of signing of the agreement for the JV	
	ii) Technical Report of GM(RE) pertain Centre Point	ning to NESPAK report on	
	All points raised by GM(RE) were discusse Manager/Head NESPAK Mr. Farhat Adil, MM/s. A&A Associates (owners of Centre Pinvitations.	fr. Jameel Yousuf and Ali Jameel of	
	 (a) M/s. A&A Associates gave assurance actions of conditions prescribed in NOC (b) M/s. A&A Associates assured REIC KBCA for additional floors and floor are (c) M/s. A&A Associates pleaded that electricity, therefore, NOC from KESC 	C on IEE report issued by SEPA. that they would obtain NOC from ea ratio(FAR). they do not plan to use KESC	
	 (d) Obtaining of certificate from NEPRA followed by M/s. A&A Associates. (e) Conditions prescribed by SSGC sha 	for operation of cogen would be	CHAIRMAN'
	Associates being their responsibility.	in be strictly followed by 14/75. ACA	V

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	 (f) M/s. NESPAK were directed to substan costing and land evaluation. M/s NESI project evaluation they would charge Recomplete the report. However NESPAK is expected in the detailed report. The REIC. NESPAK pleaded that some of included in their scope of Consultanc stage. (g) M/s. A&A Associates pleaded that discussed during finalization stage of new their scope of Consultances stage. (h) Being a 50:50 partner with SLIC, M/s. quality assurance, structural stabilities. 	PAK also pleaded that for detailed is 5 million and require 4 months to copined that no material difference point was therefore disposed off by if the points of GM(RE) were not by hence cannot be replied at this 15% (+/-) cost factor shall be regotiated agreement. A&A Associates would ensure the	
	engineering practices of Project Manage B) EXPRESSION OF INTEREST SUBMITTE Sequel to the advertisement of SLIC put developers have so far submitted EOI's discussed by REIC as follows:	ED BY VARIOUS DEVELOPERS ablished in the newspapers, four	
	 a) M/s A&A Associates. (Centre Point) already under due diligence stage the process. b) M/s Shahyar Ahmed & Associates (Is REIC decided that RED should seek regarding its tenancy and availability of c) M/s GMMS (Emaar Project). REIC digive a presentation to REIC in four week d) M/s GMMS (Hi-Tech shopping Mall). should give a presentation to REIC in fo 	lamabad Stock Exchange Tower). c additional details of the project other floors. ecided that the developer should as time. REIC decided that the developer ur weeks time.	
	REIC directed that RED should prepare proposals 67. The Board at its 211 th meeting had decomposed by the considered alongwith the new property and Investment Division Committee which investment in properties and which consist including the Chairman, ED(RE), DH(Inv) are approved the recommendations of the Real Committee made at its 10 th meeting, that the Real Estate and Investment Division be dissolved.	cided that the Centre Point Project posals received in response to the enewspapers, by the Real Estate exist for real estate matters and of four members of the Board and GM(RE), therefore the Board I Estate and Investment Division Centre Point specific committee of	
	68. Mr. Rasheed Y. Chinoy mentioned tha	t State Life Board of Directors had	CHAIRMAN

decided at the time when outright purchase of Centre Point was being considered by State Life that an independent qualified Project Manager would be appointed by State Life to check the quality, measurement and specification as given by the

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architect in the bill of quantity and payment would be released to the contractor only after certification of the Project Manager. Mr. Aslam Faruque pointed out that the Board of Directors had decided on the appointment of Project Manager by State Life at its 210th meeting when State Life was considering the JV for purchase of the above project as such State Life should not reverse its earlier decision of appointing a Project Manager to oversee the progress of the project.

- 69. Mr. Aslam Faruque, Director also pointed out that since State Life would be appointing a project Manger, the requirement of applicability of PPRA rules to Centre Point Project JV should be looked into by Legal Affairs Division of State Life in coordination with Mr. Mahmood Mandviwala, Legal Advisor to State Life on the Centre Point Project and reply be obtained from M/s. PPRA in this regard. Alternatively Mr. Ansar Hussain, DH(Investment) should give a certificate that PPRA rules is not applicable to a joint venture formed for purchase of an under construction building. Mr. Muzaffar Ahmad, AGM, Corporate Communication Department informed the Board that he had a telephonic conversation with PPRA and was informed that PPRA rules are not applicable in the case of investment to be made by State Life in purchase of shares of joint venture for Centre Point Project. The Chairman pointed out that PPRA does not give opinion on specific references and expects such implementation of its rules as reflected in them by Departments concerned.
- 70. Mr. Ansar Hussain, DH(Investment) informed that as confirmed by Sidat Morshed Associates to the Board and in his own opinion State Life can purchase shares of an unlisted company, where the amount of investment does not exceed 2.5% of the life fund.
- 71. In reply to the above query of Mr. Aslam Faruque, Director, Mr. Mahmood Mandviwala mentioned that PPRA rules were applicable to purchase of goods, services and works. However he mentioned that he would go through the PPRA rules and give his views subsequently whether the PPRA rules required that the purchase of the property has to be advertised in the newspapers.
- 72. Mr. Ansar Hussain, handed over copies of letter dated May 14, 2010 received from M/s. Mandviwala and Zafar, given their opinion on the Centre Point Project with regard to draft of a) The Agreement, b) The Shareholder Agreement and c) The Escrow Agreement collectively referred to as "the Transaction Documents". The agreement did not comment or opine on the commercial agreement and understanding reached between State Life and the Sellers as is reflected in the transaction document. The opinion given in respect of each transaction document is given below:-

Agreement

- 3.1 Agreement
- 3.1.1 The Agreement is proposed to be entered into between the Sellers and State Life for acquisition of the Shares of the Company by State Life from the Sellers.



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	3.1,2	Shares of the Company from In order to effect payment of the	e Life has agreed to purchase the the Sellers for the Sale Consideration. e Sale Consideration and complete Sellers and State Life have agreed	
	(a) (b)	shall deposit the Sale Consaccordance with the terms and	execution of the Agreement, State Life sideration in the Escrow Account in conditions of the Escrow Agreement; of the Sale Consideration by State Life,	
		Company to PKR 3,000 (ii) subscribe and pay for 2 (iii) deposit the Shares in relevant instruction for to accordance with the relevant of the Agreement and (iv) deposit the share register (v) Procure the execution of the state of the share register (v)	79,990,000 shares in the Company; the Escrow Account and issue the the release of the same to State Life in ease mechanism set forth in Schedule the Escrow Agreement; er of the Company; f the Agreement to Sell Assets; the Sale Deed for the transfer of the	
	3.1.3		he Escrow Agent will release (in as set forth in Schedule 7 of the ration to the Sellers and the	
	3.1.4		lilestone under the Agreement and ne Sale Consideration payable in the Sellers shall:	
	(a) (b)	authorities for the registratio property in the name of the Co Deed with the Escrow Agent; make complete payment and	re required to be made to the relevant n of the Sale Deed transferring the ompany and deposit a copy of the Sale vacate the encumbrances existing on	
	(c) (d)	the vacation certificate and rele novate the Operational Agreen execute the Shareholders Agre Sellers, State Life and the Con Sellers and State Life as share	nents in respect of the Project; eement to the entered into between the mpany to govern the relationship of the eholders of the Company;	CHAIRMAN
	(e)	procure the appointment of 4	directors nominated by State Life on Company and notify the same to the	

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in.	3.1.5	transfer of the entire Shares to Sellers from the Escrow Agent of	completion shall occur on the date of State Life and the receipt by the the Sale Consideration.	
} !#	Snaren	olders Agreement		
	3.2.1	State Life, the Sellers and State Shareholders Agreement for the	ton of the Shares of the Company by the Life have agreed to enter into a purposes of outlining the rights and of the Sellers as the shareholders of	
	3.2.2	the Board of the Company shall which 4 shall be appointed by nominees of the Sellers. The Chairman of the Company shall	reement, the parties have agreed that comprise of 8 eight directors, out of State Life and 4 directors will be the parties have further agreed that the at all times be a nominee of State ave a casting vote in relation to the	
a.	(a)	Decision to making borrowing required exceeds PKR 100,000,0	for any new project if the amount 00;	
	(b)	Decision to making borrowing amount required exceeds PKR 30	for or in relation to Project if the 00,000,000;	
	(c)	Payment of dividends and any oby the Company;	other forms of distribution of assets	
	(d)	expenditure which has not be	the Company or approval for any een approved by the Board of et and for which the CEO is not	
	(e)	Construction of additional floors a	bove the 28 floors;	
	(f)	Purposes of the Project or oth has not been forecasted and	ndertaken by the Company (for the serwise), which capital expenditure approved in the annual budget of Directors, provided that such f PKR 20,000,000;	
	(g)		assignment or any other similar erties of the Company for which the	
	(h)		l execution of contracts for service are in excess of PKR 500,000 per	CHAIRMAN'S INITIALS
	(i)	the purchase of any equipment annual budget of the Company.	which has not been approved in the	势

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*	· v	:		
	3.2.3		of the Company shall be Mr. Ali Jameel Company shall be vested in Mr. Ali	
J .	3.2.4		e following matters shall be dealt with e Company and shall only be decided olders of the Company;	
	(a)	amendment of the Memoran other constitutional documen	dum and Articles of Association or of the	
	(b)	merger, consolidation, recon	struction, dissolution or liquidation of the see specifically agreed or provided in this	
	(c)	appointment or removal of th	· · · · · · · · · · · · · · · · · · ·	
_	(e)	approval of the annual budge	et the Company highlighting all the forthcoming financial year of the	
odejii.	(f)		on of any new Shares of the Company;	
æ	(g)	payment of dividends and an the Company;	ny other forms of distribution of assets by	
	(h)	the making, execution or deli assignment for the benefit of	very on behalf of the Company of any creditors;	
	(i)	the winding up or liquidation arrangements with any of the or any other act whereby the	d / or the initiation of a proceeding for of the Company or any composition or neir creditors, any action for insolvency Company may be would up, liquidated, whether voluntarily or compulsorily, or company:	
	(j)	the alteration of the rights at	taching to any class of the Shares or the r conversion of any of the share capital	
	(k)		in the ordinary course of business of ay be;	
)	(1)		ess by the Company other than those	
	(m)	the establishment of branch	The state of the s	
	(n)	against foreign exchange ris		
	(0)	Company, acquiring, dispos freehold or leasehold proper assets or property other than subleasing the subplots of the		CHAIRMAN'S INITIALS
	(p)	interest in any business or o	uiring or disposing of any material company, participating in any partnership, e sharing arrangement or entering into or merger;	

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*	()		and of Chance assessment in accordance	
	(q)	with this Agreement and the Association;	ent of Shares except in accordance Memorandum and Articles of	
	(r)	collection of debts arising in the		
,	(s)	and any such employee who will l	Officer and the Company Secretary of hired for a total monthly salary of month from the candidates	
	(t)	decisions to develop new projects.		
	3.2.5	In terms of the Agreement, the CE to make decisions in relation to the		
	(a)	negotiate and execute contracts to finances required for the project fo 300,000,000;		
A	(b)	negotiate and execute contracts of within the Project;	tenancy and lease of floor space	
·	(c)	to appoint a maintenance compan- execute contracts in relation to suc time to time;		
	(d)	to appoint contractors from time to pertaining to the Project for an am per month;	-	
	(e)	to appoint employees for the Compand enter into employment contracterms and conditions provided that shall not be in excess of PKR 250 Fifty Thousand only);	ets on behalf of the Company the at the remuneration in each case	
	(f)	to short-list candidates of senior many such employee who will be his in excess of or equal to PKR 25	ired for a total monthly salary which	
	(g)	to purchase machinery (including and other materials for the effectiv of the Project which have been as otherwise do not require an expen 20,000,000.	e management and maintenance oproved in the annual budget or	
	3.2.6.	both the Sellers and State Life has Shareholders Agreement, to not s Company to a third party without f remaining shareholders, unless th Shareholders Agreement has bee desirous of transferring its shareh	ell off their shareholding in the irst offering such shares to the ne procedure prescribed in the next and shausted by any shareholder	CHAIRMA

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	Escrow Agreement		
	Life and the Sellers respectively	ife and the Escrow Agent shall enter ne purposes of dealing with the	
	released in installments in according the Escrow Agreement and the transfer deeds in relation to suc	nt, the Sale Consideration shall be ordance with the Schedule attached to corresponding shares and the n shares shall also be released in forth in the Schedule to the Escrow	
* * * * * * * * * * * * * * * * * * *	73. Mr. Mahmood Mandviwala mentioned that he has given his legal opinion in a letter dated 16 th March, 2010 addressed to Mr. Manzoor Ali Vigho, Manager, Legal Affairs Division that Mr. Mohammad Ali Jameel and Mr. Jameel Yousuf are the registered owner of the property and have valid and marketable title in respect of the same, however the opinion does not address any mortgage or encumbrance that may have been created on the property and his opinion is only confined to the title of the property.		
57	74. Mr. Shahid Aziz Khan, Divisional H before the Board his observation in a Position	ead, Legal Affairs Division submitted n Paper which are as follows:-	
	relating to Centre Point, as lette Mahmood Mandviwala still red	day has not cleared the documents dated 17-3-2010 addressed to Mr. uires the clearance of title and of documents relating to the title of	
	comprehensive and self speaking observations were raised and intir of Insurance Ordinance, 2000, Pakistan(Insurance) Rules – 2002 in the category of admissible as Section 10 of the Insurance Ordin	on the subject wherein, certain legal nated to Investment Division, in terms Securities Exchange Commission of as regards whether the transaction fellosets as envisaged in Section 32 and ance and SECP rules respectively and sions of law the legal objections raised are not been cleared.	
	274th meeting held on 6th March, 2	yed by the Executive Committee in its 2007 are the prerequisite for going into les are also needed to be followed.	CHAIRMAI
	d) Legal Affairs Division agree and Executive Directors in 211 th meetir	support the objections raised by the ag of the Board.	姜

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- Mr. Mahmood Mandviwala informed the Board that he would be given his opinion on the above observations of the Legal Affairs Division in a letter shortly.
- 75. Mr. Mahmood Mandviwala mentioned that he had gone through the land documents and transaction documents mentioned in his letter of March 16, and May 14, 2010. To a query, he submitted that the capitalization of assets would be completed within 60 days after close of transfer of the property.
- 76. Mr. Rasheed Y. Chinoy, Director explained that M/s. Jameel Group would renounce their ownership title in the land to M/s. TPL Properties (Pvt) Ltd and give them a clean clear title free of encumbrance, once the payment is made by State Life to M/s. Habib Metropolitan Bank for adjustment of dues against the Jameel Group who have pledged the property to them.
- 77. Mr. Mahmood Mandviwala informed the Board that he has gone through the list of powers of CEO of M/s. TPL Properties (Pvt) Ltd which includes general superintendence of day to day affairs of the project, item requiring concurrence of the Board and powers of the Chairman.
- 78. Mr. Aslam Faruque, Director inquired as to whether Legal Affairs Division, Investment Division or Real Estate Division had reviewed the land and transaction documents and who had suggested the quantum of borrowing powers, power to incur capital expenditure, approving the appointment and execution of contract for service providers to be given to the Chief Executive Officer as mentioned in the agreement and the list of events mentioned in the powers which needs hundred percentage vote of the shareholders of the company and which will be dealt with at the general meeting of the company.
- 79. Mr. Ansar Hussain, DH(Investment) and Mr. Rasheed Y. Chinoy, Director replied that the letter of opinion from Mr. Mahmood Mandviwala dated 14th May, 2010 was received in the evening of 17th May, 2010. Mr. Aslam Faruque, Director suggested that the transaction documents and the land documents should be thoroughly examined by Mr. Shahid Aziz Khan, DH(Legal Affairs) Division and related documents by Mr. Ansar Hussain and Col (Retd) Mohsin Ali Khan with Mr. Mahmood Mandviwala and then submitted to the Real Estate and Investment Division Committee for their review and onward circulation to the Board.
- 80. Mr. Rasheed Y. Chinoy, Director and Mr. Ansar Hussain, DH(Investment) mentioned that the full amount of the purchase consideration would be deposited in the escrow account to be jointly operated by a representative of State Life and of M/s. TPL Properties (Pvt) Ltd. The amount to be paid to M/s. Habib Metropolitan Bank would be against a guarantee from the bank for unconditional and clean release of the property documents to be transferred in the name of M/s. TPL Properties (Pvt) Ltd.
- 81. On a query from Mr. Aslam Faruque, Director as to in whose name the property was registered and as to against whom a lien existed in the bank Mr. Ali Jameel mentioned that the property was jointly owned by Mr. Jameel Yousuf and

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Mr. Ali Jameel who were partners in M/s. A & A Associates (Pvt) Ltd, the developer of the property. An irrevocable conveyance deed would be registered with the Registrar for transfer of the property directly to M/s. TPL Properties (Pvt) Ltd by Mr. Jameel Yousuf and Mr. Ali Jameel. A shareholder purchase agreement would be signed between State Life and Mr. Jameel Yousuf and Mr. Ali Jameel, after which an amount of Rs.1.4 billion would be deposited by State Life in the escrow account to be jointly operated by a representative of State Life and M/s. TPL Properties (Pvt) Ltd under the direct supervision of escrow agent, with whom M/s. TPL Properties (Pvt) Ltd would deposit the shares which would be released as and when the money from the escrow account is paid to the contractor of the project on completion of various milestones mentioned in the payment schedule.

- 82. Mr. Ali Jameel mentioned that the property was gifted to his father, Mr. Jameel Yousuf by Mr. Asghar Ali Agha.
- 83. Mr. Aslam Faruque, Director inquired from GM(RE) as to the nomenclature of the co generation plant and to the various approvals from NIPRA, KESC. Mr. Ansar Hussain, DH(Investment) mentioned that for the purpose of cost benefit analysis and risk and return analysis and for estimation appraisal price and the assumption on which the price has been arrived at the report of ERNST & Young, independent professionals submitted by Mr. Ali Jameel of M/s. TPL Properties (Pvt) Ltd and the working carried out by the Investment Division was relied upon. The report of M/s. Sidat Hyder Morshed Associates was relied upon as a guideline. Mr. Ansar Hussain submitted that the Internal Rate of Return on Centre Point Project over a period of 20 years is over 16%.
- 84. It was agreed that DH(Investment), DH(RE) and DH(Legal Affairs) Division will take a review of all the decisions and various observations of the Board at its various meetings and bring together a consolidated formal proposal duly signed off by all of them and submit the same to the Board to make a decision at its meeting to be held on 7th June, 2010. Syed A. Wahab Mehdi also said that the report should also reflect recommended valuation.
- 85. The Board further decided that as regards the legal issues, due diligence be exercised on the draft agreements which spells out the powers of the Chairman and the CEO and a report be submitted to the Board in this respect by the Divisional Head Legal Affairs Division in coordination with Divisional Head(Investment) and Divisional Head(RE) as to that all the observations of the Board at its various meeting have been incorporated with regard to cost over run, penalty clauses and completion date, the interest of the Corporation is duly protected and that the transaction is within the rules of creation of JV allowed by SECP, PPRA and the Insurance Ordinance and various directives issued for investments by Finance Ministry from time to time and that equal rights are given both to State Life and M/s. TPL Properties (Pvt) Ltd as equal partners in the project as to management control and exit strategy.

Action: ED(RE) DH(Inv) DH(RE) DH(Legal)

Action:

FO(RE)

DH(RE)

DH(Legal)



DIRECTORS	HELD AT	ON	TIME
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Action: ED(RE) DH(Inv) DH(RE) DH(Legal)	86. Mr. Aslam Faruque and Syed A. Wahak approval and resolutions passed in the 210 th Point Project in para-34, page-3053 to 3055 be report mentioned above in para-84 & 85 and Board.	meeting of the Board on Centre kept pending till the receipt of the	
	87. Accordingly, the Board resolved as unde	er:	
Action: ED(RE) DH(Inv) DH(RE) DH(Legal)	RESOLVED: that the minutes of 10 th meeting of Real Committee held on 17 th May, 2010 are observations of the Board."		
	ITEM (13) POSITION PAPER ON ENTERPR INFORMATION SYSTEM AND INITIAL SECURITY POLICY.		
Action: ED(IT) DH(IT)	88. Due to paucity of time, the matter was d the Board.	eferred to the next meeting of	
ē.	ITEM (14) POSITION PAPER ON INTERNA PROGRAMME.	L AUDIT/ANTI-FRAUD	
Action: DH(IA&C)	89. Due to paucity of time, the matter was Board.	deferred to the next meeting of the	
	ITEM (15) POSITION PAPER ON FIXED AS: PHYSICAL VERIFICATION – DE\ SOFTWARE.		
Action: ED(P&GS) DH(P&GS)	90. Due to paucity of time, the matter was Board.	deferred to the next meeting of the	
r-s	ITEM (16) POSITION PAPER ON UN-RECO RECORDS.	NCILED SUBSIDIARY	
Action: ED(PHS) DH(PHS)	91. Due to paucity of time, the matter was Board.	deferred to the next meeting of the	
	ITEM (17) APPOINTMENT OF CHAIRMAN II) STATE LIFE EMPLOYEES FUND	FOR: S CONTRIBUTORY PROVIDENT	
	II) STATE LIFE EMPLOYEES III) STATE LIFE OFFICERS G		CHAIRMAN'S INITIALS
	92. Divisional Head(F&A) presented befor appointment of Chairman for the above funds.	e the Board, a Memorandum for	4
			1

STATE LIFE
INSURANCE CORPORATION OF PAKISTAN

DIRECTORS	HELD AT	ON	TIME	
NINUTE BOOK	KARACHI	18 th MAY, 2010		
	93. DH(F&A) mentioned that Mr. Allah Rak holding the position of Chairman of above retirement benefits, has been transferred from the position of Chairman of all three funds has	three funds relating to employees State Life, hence after his transfer, fallen vacant.		
	94. DH(F&A) submitted that the Corporat Chairman of these funds. Under the provision transacted through its Directors, therefore apabove mentioned funds comes under purview	s of LINO, Corporation' business is pointment of Chairman for each of		
70	95. It is proposed that Syed Arshad Ali, Executive Director (Marketing & G&P) be considered for appointment as Chairman of following three funds with immediate effect:			
	 i) State Life Insurance Corporation Emp ii) State Life Employees Pension Fund iii) State Life Officers Gratuity Fund 	loyees Contributory Provident Fund		
*	96. Accordingly, the Board resolved as und	er:		
Action: ED(F&A) DH(F&A)	RESOLVED: "that as proposed by Divisional Head(F Arshad Ali, Executive Director(Marketing/C i) State Life Insurance Employees Contribute Employees Pension Fund and iii) State immediate effect in place of Mr. Allah Rak been transferred from State Life, is approx	G&P) as Chairman of three funds: atory Provident Fund, ii) State Life Life Officers Gratuity Fund with the Aasi, ED(F&A), who has since		
	ITEM (18) CHANGE OF ADMINISTRATORS RETIREMENT BENEFITS FUND			
	97. Divisional Head(F&A) presented be regarding change of Administrators/Trustees Funds.	of Employees' Retirement Benefits		
	98. DH(F&A) submitted that recently, so appointed as Administrators, Trustees and Se Gratuity Fund have been transferred from F therefore necessary to fill in the Administrators/Trustees/Secretary to comply these funds.	ecretary of (i) Provident Fund and (ii) Principal Office to other places. It is gap by appointment of new		
•	99. As per the terms of provisions of regular power to appoint Chairman, Secretary and Act is with the Corporation and since the busin through its Board of Directors, the matter Trustee/ Secretary of these funds comes under	ministrators/ Trustees of these funds ess of the Corporation is transacted of appointment of Administrator &	CHAIRMAN'S INITIALS	
	100 Detail of vacant positions of administration above Funds is as under:	ators, trustees and Secretary to the		

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	State Life Insurance Employees Contributo 101. The Employees Union has requested to a Shahnawaz, who has been transferred to Lic CPF. They have suggested to appoint Mr. M (GS) as Administrators CPF as per their lett Annexure-A to the Memorandum. Officers Gratuity Fund 102 Mr. Mukhtar A. Chaudhry, Deputy Gappointed as Secretary, Officers Gratuity Fund Central Zone. As a result, the position of Sefallen vacant. It is proposed that Mr. Qaim Zamay be appointed as Trustee/Secretary of the	replace their representative Rana M. ahore, with a new Administrator of Juhammad Saleem, Office Assistant er dated 16 th April, 2010 placed at seneral Manager (F&A), who was not, has been transferred to Lahore ecretary Officers Gratuity Fund has mir, Deputy General Manager (F&A)	
	103. The Resolutions passed by administrate recommending to the Board of Directors for composintments, are placed with the Memorandu	onsideration to approve above stated	
**************************************	104.) It is requested that changes in Trustee resolved by trustees/administrators and recommonsidered and approved as submitted in about	nmended to the Board may kindly be	
6	105. Accordingly, the Board resolved as und	ler:	
Action: ED(F&A) DH(F&A) Action: ED(F&A) DH(F&A)	a) "that as proposed by Divisional He suggested by Employees Union i Muhammad Saleem, Office Assistar Insurance Employees Contributory Rana M. Shahnawaz, who has approved." b) "that as proposed by Divisional He appointment of Mr. Qaim Zamir, Do Trustee/Secretary of Officers Gratui Chaudhry, Deputy General Manage to Lahore Central Zone is approved.	n their letter, the name of Mr. nt(GS) as Administrator State Life Provident Fund instead of Mr. been transferred to Lahore, is ad(F&A) in the Memorandum, the eputy General Manager(F&A) as ity Fund instead of Mr. Mukhtar A. r(F&A) who has been transferred	
	ITEM (19) ANY OTHER ITEM WITH THE P	ERMISSION OF THE CHAIR	
	(I) EXTENSION OF CONTRACT OF ASSISTANT GENERAL MANAGE		
U	106. Divisional Head(P&GS) presented be extension of contract of Engr. Anwar Ali Balo further period of six months.	efore the Board, a Memorandum for ch, Assistant General Manager for a	
	107. Engr. Anwar Ali Baloch was appointed contract basis vide letter dated 27th May, 2 Board had authorized Chairman, State Life	2009 for a period of 6-months. The	CHAIRMA

extension for further six months. His contract, after completion of six months and further extension of six months is expiring. Real Estate Division has requested for further extension of six months which Chairman has already approved with post facto approval by Board of Directors.

INITIALS

DIRECTORS	HELD AT	ОИ	TIME
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	108. RE Division has stated that Engr. A following jobs in Projects & Maintenance Divis A. Projects: 1. State Life Building, Gujranwa 2. State Life Tower, Islamabad 3. State Life Building, Rahim Ya 4. State Life Building, Sialkot.	ion:	
	B. Renovation of Buildings: 1. State Life Building, Hyderaba 2. State Life Building, Larkana	ad	
	109. Engr. Anwar Ali Baloch is senior, well worked with Pak PWD & well versed wengineering to carry out the same under governer, PPRA & PEC rules etc. He is handling assignments with complete responsibility & pro-	rith the technical requirements of vernment procedures/practices, e.g. g/carrying out the above mentioned	
	110. PC-1 of the Projects at A above, have consultants under his guidance and are real Development Working Party, at its forth commonth. The job of Phase-II of State Life Towe the work shall commence in the running mor Gujranwala is already in full swing.	dy for submission to Departmental ing meeting expected in the current r, Islamabad has been awarded and	
v Marie and	111. The works mentioned at B above (rendered at B above (rendered at B above). The work at State Life Building, Hyderabad is State Life Building, Larkana is in progress.		
	112. GM(P&GS) mentioned that Real Estate on the record that Corporation is in acute therefore suggested/recommended the service extended for further period of 2-years so that suffer.	shortage of senior engineers. It is es of Engr. Anwar Ali Baloch may be	
	113. GM(P&GS) submitted for kind perusal of Directors for further extension of six mor Baloch.		
	114. Accordingly, the Board resolved as unc	der:-	
Action: ED(P&GS) DH(P&GS)	RESOLVED "that the proposal of Divisional Head(P&G for ex-post facto approval of Board of Dire months in contract of Engr. Anwar Ali Bal for review and recommendation if any."	ectors for further extension of six	CHAIRMAN
	115 The meeting ended with vote of thanks	to the chair.	

115. The meeting ended with vote of thanks to the chair.

